

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

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**FORM 8-K**

**CURRENT REPORT  
Pursuant To Section 13 OR 15(d) Of The Securities Exchange Act Of 1934**

Date of report (Date of earliest event reported)

**August 1, 2024**

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**PATRICK INDUSTRIES, INC.**

(Exact name of registrant as specified in its charter)

**Indiana**

(State or other jurisdiction of incorporation)

**000-03922**

(Commission File Number)

**35-1057796**

(IRS Employer Identification Number)

**107 W. Franklin Street  
Elkhart, Indiana**

(Address of Principal Executive Offices)

**46516**

(Zip Code)

**(574) 294-7511**

Registrant's Telephone Number, including area code

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(Former name or former address if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Common Stock, no par value	PATK	NASDAQ

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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**Item 2.02 Results of Operations and Financial Condition**

On August 1, 2024, the Company issued a press release announcing operating results for the second quarter ended June 30, 2024. A copy of the press release is furnished herewith as Exhibit 99.1 and incorporated herein by reference.

**Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers**

Matthew S. Filer was elected as Chief Accounting Officer on May 16, 2024. Mr. Filer joined the company in November 2022 and served as the Company's Senior Vice President - Finance. He served as Interim Executive Vice President - Finance, Chief Financial Officer, and Treasurer from May 2023 to March 2024, at which point he resumed his role as Senior Vice President - Finance. In accordance with the instruction to paragraph (c) of Item 5.02 of Form 8-K, the Company delayed filing this Current Report on Form 8-K until the issuance of the press release referenced in item 2.02 of, and furnished as Exhibit 99.1 to, this Current Report on Form 8-K announcing Mr. Filers' appointment.

**Item 7.01 Regulation FD Disclosure**

The information referenced in this Form 8-K is furnished pursuant to Item 7.01, "Regulation FD Disclosure." Such information, including the Exhibit attached hereto, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, except as shall be expressly set forth by specific reference in such filing.

(a) Slides for Earnings Presentation as contained in Exhibit 99.2

**Item 9.01 Financial Statements and Exhibits**

(d) Exhibits

[Exhibit 99.1](#) - Press Release issued August 1, 2024

[Exhibit 99.2](#) - Slides for Earnings Presentation

Exhibit 104 - Cover Page Interactive Date File (embedded within the Inline XBRL document)

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

**PATRICK INDUSTRIES, INC.**

(Registrant)

Date: August 1, 2024

By: /s/ Andrew C. Roeder

Andrew C. Roeder

Executive Vice President - Finance, Chief Financial Officer, and Treasurer

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## Patrick Industries, Inc. Reports Second Quarter 2024 Financial Results

### Second Quarter 2024 Highlights *(compared to Second Quarter 2023 unless otherwise noted)*

- Net sales increased 10% to \$1.02 billion driven by a 17% increase in RV revenue, an 11% increase in Housing revenue, and our first quarter acquisition of Sportech, which together more than offset a 30% decline in Marine revenue.
- Operating margin increased 10 basis points to 8.3%. For the first six months of 2024, operating margin on an adjusted basis improved 40 basis points to 7.7%.
- Net income increased 13% to \$48 million, and diluted earnings per share of \$2.16 increased 11%.
- For the first six months of 2024, adjusted diluted earnings per share increased 20% to \$3.95.
- Adjusted EBITDA increased 14% to \$130 million; adjusted EBITDA margin increased 40 basis points to 12.8%.
- Cash flow provided by operations was \$173 million for the first six months of the year compared to \$178 million in the same period last year. Free cash flow, on a trailing twelve-month basis, was \$348 million.
- Maintained solid balance sheet and liquidity position, ending the second quarter with a total net leverage ratio of 2.6x and liquidity of \$519 million.

ELKHART, IN, August 1, 2024 – Patrick Industries, Inc. (NASDAQ: PATK) ("Patrick" or the "Company"), a leading component solutions provider for the Outdoor Enthusiast and Housing markets, today reported financial results for the second quarter and six months ended June 30, 2024.

Net sales increased 10% to \$1.02 billion, an increase of \$96 million compared to the second quarter of 2023. The increase in sales was primarily driven by higher revenue from our RV and Housing end markets combined with revenue from our first quarter acquisition of Sportech, which more than offset lower revenue from our Marine end market as a result of continued strict production discipline by marine OEMs in light of ongoing marine dealer inventory destocking. Operating income of \$85 million in the second quarter of 2024 increased \$9 million, or 12%, compared to \$76 million in the second quarter of 2023. Operating margin of 8.3% increased 10 basis points compared to 8.2% in the same period a year ago as a result of continued labor management and increased revenues. For the first six months of 2024 compared to the same period in 2023, excluding acquisition transaction costs and purchase accounting adjustments in both periods, adjusted operating margin improved 40 basis points to 7.7%.

Net income increased 13% to \$48 million compared to \$42 million in the second quarter of 2023. Diluted earnings per share of \$2.16 increased 11% compared to \$1.94 for the second quarter of 2023. For the first six months of 2024 compared to the first six months of 2023, excluding acquisition transaction costs and purchase accounting adjustments in both periods, adjusted net income increased 20% to \$87 million and adjusted diluted earnings per share increased 20% to \$3.95.

"Our solid revenue and operating margin improvement in the second quarter reflect the strategic diversification investments we have made over the last several years as well as our cost management initiatives and capital expenditures related to automation projects," said Andy Nemeth, Chief Executive Officer. "I am proud of how hard the Patrick team worked in the first half of the year to leverage our variable cost structure and execute operational efficiencies during a time when market and macroeconomic conditions have been so volatile."

Jeff Rodino, President – RV, said, "We believe our history of successful, targeted acquisitions has bolstered the resiliency of our business, deepened our talent bench, and improved our ability to grow revenue and margins. Our acquisition philosophy remains intact, as we look for strong, culturally-aligned management teams, solid risk-adjusted returns, and the potential for significant long-term demand growth. Additionally, we are investing in our platform through our Advanced Product Group, which is collaborating with our valued

customers to develop innovative, full-component solutions that will help enable us to continue to drive organic growth. In the second quarter, we brought numerous products to market, creating momentum and excitement for the future of Patrick, supporting our goal of being the supplier of choice for our customers and generating returns for shareholders."

#### **Second Quarter 2024 Revenue by Market Sector** (compared to Second Quarter 2023 unless otherwise noted)

##### **RV** (44% of Revenue)

- Revenue of \$450 million increased 17% while wholesale RV industry unit shipments increased 7%.
- Content per wholesale RV unit (on a trailing twelve-month basis) decreased by 2% to \$4,966. Compared to the first quarter of 2024, content per wholesale RV unit (on a trailing twelve-month basis) increased 2%.

##### **Marine** (16% of Revenue)

- Revenue of \$158 million decreased 30% while estimated wholesale powerboat industry unit shipments decreased 27%. Powersports revenue was previously included in our Marine end market. End market revenue and content per unit reflect this change for the relevant periods.
- Estimated content per wholesale powerboat unit (on a trailing twelve-month basis) decreased 10% to \$3,935. Compared to the first quarter of 2024, estimated content per wholesale powerboat unit (on a trailing twelve-month basis) decreased 2%.

##### **Powersports** (10% of Revenue)

- Revenue of \$104 million increased 185%, driven primarily by the acquisition of Sportech in the first quarter of 2024.

##### **Housing** (30% of Revenue, comprised of Manufactured Housing ("MH") and Industrial)

- Revenue of \$305 million increased 11%; estimated wholesale MH industry unit shipments increased 19%; total housing starts decreased 7%.
- Estimated content per wholesale MH unit (on a trailing twelve-month basis) increased 1% to \$6,427. Compared to the first quarter of 2024, estimated content per wholesale MH unit increased slightly from \$6,403.

#### **Balance Sheet, Cash Flow and Capital Allocation**

For the first six months of 2024, cash provided by operations was \$173 million compared to \$178 million for the prior year period. Purchases of property, plant and equipment totaled \$17 million in the second quarter of 2024, reflecting maintenance capital expenditures and continued investments in alignment with our automation and technology initiatives. On a trailing twelve-month basis, free cash flow through the second quarter of 2024 was \$348 million, compared to \$444 million through the second quarter of 2023 when we aggressively monetized working capital in a declining sales environment. Our long-term debt decreased approximately \$82 million during the second quarter of 2024, as we continued to focus on deleveraging in alignment with our strategic plan following our first quarter 2024 acquisition of Sportech.

We remained disciplined in allocating and deploying capital, returning approximately \$12 million to shareholders in the second quarter of 2024 through dividends. We remain opportunistic on share repurchases and had \$78 million left authorized under our current plan at the end of the second quarter.

Our total debt at the end of the second quarter was approximately \$1.33 billion, resulting in a total net leverage ratio of 2.6x (as calculated in accordance with our credit agreement). Pro forma net leverage at the time of the acquisition of Sportech in January 2024 was approximately 2.9x. Available liquidity, comprised of borrowing availability under our credit facility and cash on hand, was approximately \$519 million.

## **Business Outlook and Summary**

"We believe Patrick's profitable growth prospects and earnings power remain substantial and expect continued market share gains and strategic acquisitions to enhance our performance when our end markets recover," continued Mr. Nemeth. "Our investments in our business and team and resulting solid financial performance, coupled with our strong balance sheet, have positioned our team to maintain an offensive stance in these volatile markets. With our net leverage ratio nearing our target range and available liquidity of \$519 million, we remain positioned to actively engage potential acquisition candidates from within our robust pipeline and serve our customers at the highest level. Demand in our end markets continues to hinge upon consumer confidence and interest rate relief, and our businesses and leaders will maintain our strong operating discipline and financial foundation and use this time to continue developing innovative products and solutions for our customers that will enable value creation for years to come. OEMs and dealers have maintained tremendous discipline with regards to inventory management, which is paramount to the long-term health of the end markets we serve. Our team will continue to focus on what we can control and managing our business and cost structure, as we remain nimble with an eye on driving long-term profitable organic growth, free cash flow, and shareholder value."

## **Conference Call Webcast**

Patrick Industries will host an online webcast of its second quarter 2024 earnings conference call that can be accessed on the Company's website, [www.patrickind.com](http://www.patrickind.com), under "For Investors," on Thursday, August 1, 2024 at 10:00 a.m. Eastern Time. In addition, a supplemental earnings presentation can be accessed on the Company's website, [www.patrickind.com](http://www.patrickind.com) under "For Investors."

## **Other Items**

Matthew S. Filer was elected as Chief Accounting Officer on May 16, 2024. Mr. Filer joined the company in November 2022 and served as the Company's Senior Vice President - Finance. He served as Interim Executive Vice President - Finance, Chief Financial Officer, and Treasurer from May 2023 to March 2024, at which point he resumed his role as Senior Vice President - Finance.

## **About Patrick Industries, Inc.**

Patrick (NASDAQ: PATK) is a leading component solutions provider serving the RV, Marine, Powersports and Housing markets. Since 1959, Patrick has empowered manufacturers and outdoor enthusiasts to achieve next-level recreation experiences. Our customer-focused approach brings together design, manufacturing, distribution, and transportation in a full solutions model that defines us as a trusted partner. Patrick is home to more than 85 leading brands, all united by a commitment to quality, customer service, and innovation. Headquartered in Elkhart, IN, Patrick employs approximately 10,000 skilled team members throughout the United States. For more information on Patrick, our brands, and products, please visit [www.patrickind.com](http://www.patrickind.com).

## **Cautionary Statement Regarding Forward-Looking Statements**

This press release contains certain statements related to future results, our intentions, beliefs and expectations or predictions for the future, which are forward-looking statements as that term is defined in the Private Securities Litigation Reform Act of 1995. These forward-looking statements involve a number of risks and uncertainties that could cause actual results to differ materially from either historical or anticipated results depending on a variety of factors. Potential factors that could impact results include: the effects of external macroeconomic factors, including adverse developments in world financial markets, disruptions related to tariffs and other trade issues, and global supply chain interruptions; adverse economic and business conditions, including inflationary pressures, cyclical and seasonality in the industries we sell our products; the effects of interest rate changes and other monetary and market fluctuations; the deterioration of the financial condition of our customers or suppliers; inventory levels of retailers and manufacturers; the ability to adjust our production schedules up or down quickly in response to rapid changes in demand; the loss of a significant customer; changes in consumer preferences; pricing pressures due to competition; conditions in the credit market limiting the ability of consumers and wholesale customers to obtain retail and wholesale financing for RVs, manufactured homes, marine and powersports products; public health emergencies or pandemics, such as the COVID-19 pandemic; the imposition of, or changes in, restrictions and taxes on imports of raw materials and components used in our products; information technology performance and security to include our ability to deter cyberattacks or other information security incidents; any increased cost

or limited availability of certain raw materials; the impact of governmental and environmental regulations, and our inability to comply with them; our level of indebtedness; the ability to remain in compliance with our credit agreement covenants; the availability and costs of labor and production facilities and the impact of labor shortages; the ability to manage working capital, including inventory and inventory obsolescence; the ability to generate cash flow or obtain financing to fund growth; future growth rates in the Company's core businesses; realization and impact of efficiency improvements and cost reductions; the successful integration of acquisitions and other growth initiatives, including, but not limited to, uncertainties surrounding the Company's further investment and initiatives in the powersports market; increases in interest rates and oil and gasoline prices; the ability to retain key executive and management personnel; the impact on our business resulting from wars and military conflicts such as war in Ukraine and evolving conflict in the Middle East; natural disasters or other unforeseen events, and adverse weather conditions.

There can be no assurance that any forward-looking statement will be realized or that actual results will not be significantly different from that set forth in such forward-looking statement. Information about certain risks that could affect our business and cause actual results to differ from those expressed or implied in the forward-looking statements are contained in the section entitled "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2023, and in the Company's Forms 10-Q for subsequent quarterly periods, which are filed with the Securities and Exchange Commission ("SEC") and are available on the SEC's website at [www.sec.gov](http://www.sec.gov). Each forward-looking statement speaks only as of the date of this press release, and we undertake no obligation to update any forward-looking statement to reflect events or circumstances occurring after the date on which it is made.

**Contact:**

Steve O'Hara  
Vice President of Investor Relations  
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574.294.7511

**PATRICK INDUSTRIES, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited)**

(\$ in thousands, except per share data)	Second Quarter Ended		Six Months Ended	
	June 30, 2024	July 2, 2023	June 30, 2024	July 2, 2023
<b>NET SALES</b>	<b>\$ 1,016,624</b>	<b>\$ 920,685</b>	<b>\$ 1,950,116</b>	<b>\$ 1,820,785</b>
Cost of goods sold	<b>785,330</b>	710,717	<b>1,513,967</b>	1,416,573
<b>GROSS PROFIT</b>	<b>231,294</b>	<b>209,968</b>	<b>436,149</b>	<b>404,212</b>
Operating Expenses:				
Warehouse and delivery	38,739	36,031	76,188	71,876
Selling, general and administrative	83,588	78,540	168,834	160,941
Amortization of intangible assets	24,278	19,822	47,096	39,586
Total operating expenses	<b>146,605</b>	<b>134,393</b>	<b>292,118</b>	<b>272,403</b>
<b>OPERATING INCOME</b>	<b>84,689</b>	<b>75,575</b>	<b>144,031</b>	<b>131,809</b>
Interest expense, net	20,343	18,260	40,433	36,744
<b>Income before income taxes</b>	<b>64,346</b>	<b>57,315</b>	<b>103,598</b>	<b>95,065</b>
Income taxes	16,462	14,958	20,621	22,535
<b>NET INCOME</b>	<b>\$ 47,884</b>	<b>\$ 42,357</b>	<b>\$ 82,977</b>	<b>\$ 72,530</b>
<b>BASIC EARNINGS PER COMMON SHARE</b>	<b>\$ 2.20</b>	<b>\$ 1.97</b>	<b>\$ 3.83</b>	<b>\$ 3.36</b>
<b>DILUTED EARNINGS PER COMMON SHARE</b>	<b>\$ 2.16</b>	<b>\$ 1.94</b>	<b>\$ 3.75</b>	<b>\$ 3.28</b>
Weighted average shares outstanding - Basic	21,724	21,521	21,689	21,556
Weighted average shares outstanding - Diluted	22,169	21,787	22,125	22,151

**PATRICK INDUSTRIES, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)**

(\$ in thousands)	As of	
	June 30, 2024	December 31, 2023
<b>ASSETS</b>		
Current Assets		
Cash and cash equivalents	\$ 43,960	\$ 11,409
Trade and other receivables, net	252,106	163,838
Inventories	504,445	510,133
Prepaid expenses and other	53,383	49,251
<b>Total current assets</b>	<b>853,894</b>	<b>734,631</b>
Property, plant and equipment, net	367,761	353,625
Operating lease right-of-use assets	191,289	177,717
Goodwill and intangible assets, net	1,583,634	1,288,546
Other non-current assets	7,292	7,929
<b>TOTAL ASSETS</b>	<b>\$ 3,003,870</b>	<b>\$ 2,562,448</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current Liabilities		
Current maturities of long-term debt	\$ 7,500	\$ 7,500
Current operating lease liabilities	52,788	48,761
Accounts payable	206,605	140,524
Accrued liabilities	106,774	111,711
<b>Total current liabilities</b>	<b>373,667</b>	<b>308,496</b>
Long-term debt, less current maturities, net	1,310,848	1,018,356
Long-term operating lease liabilities	142,681	132,444
Deferred tax liabilities, net	67,903	46,724
Other long-term liabilities	10,267	11,091
<b>TOTAL LIABILITIES</b>	<b>1,905,366</b>	<b>1,517,111</b>
<b>TOTAL SHAREHOLDERS' EQUITY</b>	<b>1,098,504</b>	<b>1,045,337</b>
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>\$ 3,003,870</b>	<b>\$ 2,562,448</b>



**PATRICK INDUSTRIES, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)**

(\$ in thousands)	Six Months Ended	
	June 30, 2024	July 2, 2023
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income	\$ 82,977	\$ 72,530
Depreciation and amortization	81,816	71,492
Stock-based compensation expense	9,742	7,946
Other adjustments to reconcile net income to net cash provided by operating activities	1,419	2,978
Change in operating assets and liabilities, net of acquisitions of businesses	(3,296)	23,405
<b>Net cash provided by operating activities</b>	<b>172,658</b>	<b>178,351</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of property, plant and equipment	(32,411)	(36,491)
Business acquisitions and other investing activities	(354,402)	(29,056)
<b>Net cash used in investing activities</b>	<b>(386,813)</b>	<b>(65,547)</b>
<b>NET CASH FLOWS PROVIDED BY (USED IN) FINANCING ACTIVITIES</b>	<b>246,706</b>	<b>(101,740)</b>
Net increase in cash and cash equivalents	32,551	11,064
Cash and cash equivalents at beginning of year	11,409	22,847
<b>Cash and cash equivalents at end of period</b>	<b>\$ 43,960</b>	<b>\$ 33,911</b>

**PATRICK INDUSTRIES, INC.**  
**Earnings Per Common Share (Unaudited)**

The table below illustrates the calculation for earnings per common share:

(\$ in thousands, except per share data)	Second Quarter Ended		Six Months Ended	
	June 30, 2024	July 2, 2023	June 30, 2024	July 2, 2023
<b>Numerator:</b>				
Earnings for basic earnings per common share calculation	\$ 47,884	\$ 42,357	\$ 82,977	\$ 72,530
Effect of interest on potentially dilutive convertible notes, net of tax	—	—	—	162
Earnings for diluted earnings per common share calculation	<u>\$ 47,884</u>	<u>\$ 42,357</u>	<u>\$ 82,977</u>	<u>\$ 72,692</u>
<b>Denominator:</b>				
Weighted average common shares outstanding - basic	21,724	21,521	21,689	21,556
Weighted average impact of potentially dilutive convertible notes	260	—	233	331
Weighted average impact of potentially dilutive securities	185	266	203	264
Weighted average common shares outstanding - diluted	<u>22,169</u>	<u>21,787</u>	<u>22,125</u>	<u>22,151</u>
<b>Earnings per common share:</b>				
Basic earnings per common share	\$ 2.20	\$ 1.97	\$ 3.83	\$ 3.36
Diluted earnings per common share	<u>\$ 2.16</u>	<u>\$ 1.94</u>	<u>\$ 3.75</u>	<u>\$ 3.28</u>

**PATRICK INDUSTRIES, INC.**  
**Non-GAAP Reconciliation (Unaudited)**

**Use of Non-GAAP Financial Metrics**

In addition to reporting financial results in accordance with U.S. GAAP, the Company also provides financial metrics, such as net leverage ratio, content per unit, net debt, free cash flow, earnings before interest, taxes, depreciation and amortization ("EBITDA"), adjusted EBITDA, adjusted net income, adjusted diluted earnings per share (adjusted diluted EPS), adjusted operating margin, adjusted EBITDA margin and available liquidity, which we believe are important measures of the Company's business performance. These metrics should not be considered alternatives to U.S. GAAP. Our computations of net leverage ratio, content per unit, net debt, free cash flow, EBITDA, adjusted EBITDA, adjusted net income, adjusted dilutive EPS, adjusted operating margin, adjusted EBITDA margin and available liquidity may differ from similarly titled measures used by others. We calculate net debt by subtracting cash and cash equivalents from the gross value of debt outstanding. We calculate EBITDA by adding back depreciation and amortization, net interest expense, and income tax expense to net income. We calculate adjusted EBITDA by taking EBITDA and adding back stock-based compensation and loss on sale of property, plant and equipment, acquisition related costs, acquisition-related fair-value inventory step-up and subtracting out gain on sale of property, plant and equipment. Adjusted net income is calculated by removing the impact of acquisition related transaction costs, net of tax and acquisition-related fair-value inventory step-up, net of tax. Adjusted diluted EPS is calculated as adjusted net income attributable to common shares divided by our weighted average shares outstanding. Adjusted operating margin is calculated by removing the impact of acquisition related transaction costs and acquisition-related fair-value inventory step-up. We calculate free cash flow by subtracting cash paid for purchases of property, plant and equipment from cash flow from operations. RV wholesale unit shipments are provided by the RV Industry Association. Marine wholesale unit shipments are Company estimates based on data provided by the National Marine Manufacturers Association. MH wholesale unit shipments are provided by the Manufactured Housing Institute. Housing starts are provided by the U.S. Census Bureau. You should not consider these metrics in isolation or as substitutes for an analysis of our results as reported under U.S. GAAP.

The following table reconciles net income to EBITDA and adjusted EBITDA:

(\$ in thousands)	Second Quarter Ended		Six Months Ended	
	June 30, 2024	July 2, 2023	June 30, 2024	July 2, 2023
<b>Net income</b>	\$ 47,884	\$ 42,357	\$ 82,977	\$ 72,530
+ Depreciation & amortization	41,481	35,982	81,816	71,492
+ Interest expense, net	20,343	18,260	40,433	36,744
+ Income taxes	16,462	14,958	20,621	22,535
<b>EBITDA</b>	<b>126,170</b>	<b>111,557</b>	<b>225,847</b>	<b>203,301</b>
+ Stock-based compensation	4,282	2,704	9,742	7,946
+ Acquisition related transaction costs	—	—	4,998	—
+ Acquisition related fair-value inventory step-up	—	—	822	610
+ (Gain) Loss on sale of property, plant and equipment	(354)	123	(368)	100
<b>Adjusted EBITDA</b>	<b>\$ 130,098</b>	<b>\$ 114,384</b>	<b>\$ 241,041</b>	<b>\$ 211,957</b>

The following table reconciles cash flow from operations to free cash flow on a trailing twelve-month basis:

(\$ in thousands)	Trailing Twelve Months Ended	
	June 30, 2024	July 2, 2023
<b>Cash flow from operations</b>	\$ 402,979	\$ 515,793
Less: purchases of property, plant and equipment	(54,907)	(71,907)
<b>Free cash flow</b>	<b>\$ 348,072</b>	<b>\$ 443,886</b>

The following table reconciles operating margin to adjusted operating margin:

	Second Quarter Ended		Six Months Ended	
	June 30, 2024	July 2, 2023	June 30, 2024	July 2, 2023
Operating margin	8.3 %	8.2 %	7.4 %	7.2 %
Acquisition related fair-value inventory step-up	— %	— %	— %	0.1 %
Transaction costs	— %	— %	0.3 %	— %
Adjusted operating margin	8.3 %	8.2 %	7.7 %	7.3 %

The following table reconciles net income to adjusted net income and diluted earnings per common share to adjusted diluted earnings per common share:

(\$ in thousands, except per share data)	Second Quarter Ended		Six Months Ended	
	June 30, 2024	July 2, 2023	June 30, 2024	July 2, 2023
<b>Net income</b>	\$ 47,884	\$ 42,357	\$ 82,977	\$ 72,530
+ Acquisition related fair-value inventory step-up	—	—	822	610
+ Transaction costs	—	—	4,998	—
- Tax impact of adjustments	—	—	(1,488)	(122)
<b>Adjusted net income</b>	\$ 47,884	\$ 42,357	\$ 87,309	\$ 73,018
Diluted earnings per common share (per above)	\$ 2.16	\$ 1.94	\$ 3.75	\$ 3.28
Transaction costs, net of tax	—	—	0.17	—
Acquisition related fair-value inventory step-up, net of tax	—	—	0.03	0.02
<b>Adjusted diluted earnings per common share</b>	\$ 2.16	\$ 1.94	\$ 3.95	\$ 3.30



# Q2 2024 Earnings Presentation

August 1, 2024





# Forward-looking statements

This presentation includes contains statements that are “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are generally identified by words such as “estimates,” “guidance,” “expects,” “anticipates,” “intends,” “plans,” “believes,” “seeks” and similar expressions. Forward-looking statements include information with respect to financial condition, results of operations, business strategies, operating efficiencies or synergies, competitive position, industry projections, growth opportunities, acquisitions, plans and objectives of management, markets for the common stock and other matters. These forward-looking statements involve a number of risks and uncertainties that could cause actual results to differ materially from either historical or anticipated results depending on a variety of factors. These risks and uncertainties include, in addition to other matters described in this presentation, the impacts of future pandemics, geopolitical tensions or natural disaster, on the overall economy, our sales, customers, operations, team members and suppliers. Further information concerning the Company and its business, including risk factors that potentially could materially affect the Company’s financial results are discussed under the caption “Risk Factors” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2023, filed with the Securities and Exchange Commission on February 29, 2024.

We caution readers not to place undue reliance on forward-looking statements. Forward-looking statements speak only as of the date they are made, and we disclaim any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained in this presentation or to reflect any change in our expectations after the date of this presentation or any change in events, conditions or circumstances on which any statement is based.

## USE OF NON-GAAP FINANCIAL MEASURES

This presentation contains non-GAAP financial measures. These measures, the purposes for which management uses them, why management believes they are useful to investors, and a reconciliation to the most directly comparable GAAP financial measures can be found in the Appendix of this presentation. All references to profit measures and earnings per share on a comparable basis exclude items that affect comparability.

Strategic acquisitions and diversification propelling revenue and margin expansion

Improved cash flow generation and strong balance sheet

Customer-focused innovation driving organic growth and market share gains

Automation initiatives driving operational improvement

# Diversification Journey Continues

Investments aligned with our entrepreneurial vision driving long-term growth

\$ in millions, except per share data

	FY 2019	Q2'24 TTM	Δ
<b>Wholesale RV Shipments</b>	406,070	326,940	(19)%
<b>Total Net Sales</b>	<b>\$2,337</b>	<b>\$3,597</b>	<b>+54%</b>
Total RV Sales	\$1,287	\$1,624	+26%
Total Marine Sales*	\$329	\$631	+92%
Total Housing Sales	\$721	\$1,103	+53%
Total Powersports Sales	-	\$239	NM
<b>Gross Margin</b>	<b>18.1%</b>	<b>22.6%</b>	<b>+450 bps</b>
<b>Adjusted Operating Margin <sup>1</sup></b>	<b>6.6%</b>	<b>7.7%</b>	<b>+110 bps</b>
<b>Adjusted Diluted EPS <sup>1</sup></b>	<b>\$3.86</b>	<b>\$7.17</b>	<b>+86%</b>
<b>Free Cash Flow <sup>1</sup></b>	<b>\$165</b>	<b>\$348</b>	<b>+111%</b>

Q2 2024

# Highlights

## Revenue up 10% y/y, backed by the resilience of our diversified end market strategy

- RV revenue grew 17% y/y, fueled by ongoing recovery in wholesale unit shipments
- Housing revenue improved 11% y/y on MH shipment growth and continued solid demand for affordable housing
- Powersports revenue increased primarily due to acquisition of Sportech in Q1'24
- Marine revenue declined as a result of OEMs maintaining very disciplined production schedules as dealers focused on destocking in the quarter given higher interest on floorplan lending and lower consumer demand



## Strategic capital allocation preserves our tactical advantage while driving efficiencies

- Paid down \$82 million in debt during the quarter, resulting in a net leverage ratio of 2.6x, positioning us within reach of our 2.25x - 2.5x target range
- Continued investment in automation and technology drives improved productivity and operational efficiency



**Operating margin improved as a result of 10% y/y revenue growth, diligent labor and cost management, and acquisitions, partially offset by a decline in Marine shipments**





# Performance by End Market

Q2 2024

**Q2 2024**

RV shipments improved during the quarter, leading to revenue expansion in our largest end market. We believe dealer inventories are lower than the historical average, but dealers remain hesitant to restock given interest rate and inflationary headwinds.



**REVENUE**

**\$450M**

**% OF Q2 SALES**

**44%**

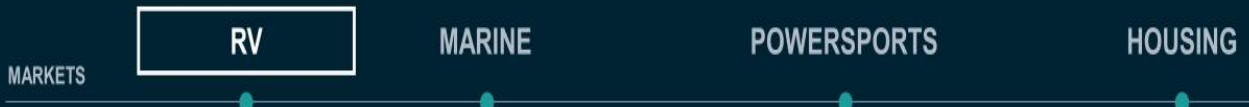
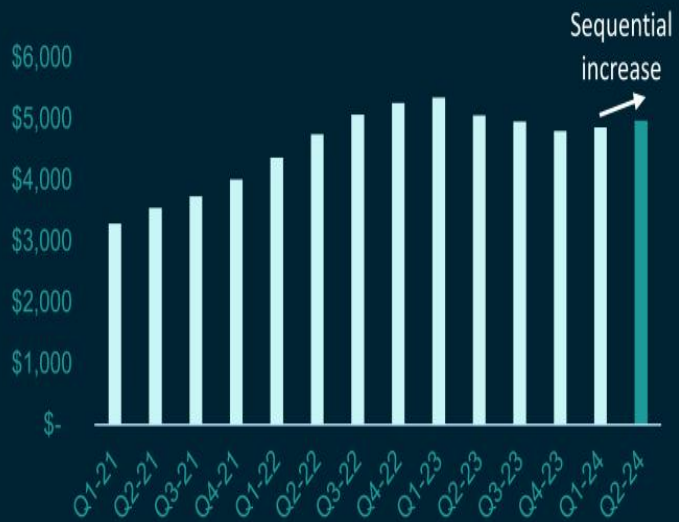
**WHOLESALE SHIPMENTS <sup>2</sup>**

**92,700**

**CPU<sup>1</sup>**

**\$4,966**

**CONTENT PER UNIT <sup>1</sup>**



<sup>1</sup> CPU = Content per wholesale unit for the trailing twelve-month period <sup>2</sup> Data published by RVIA

# PATRICK | marine

## Q2 2024

Our Marine businesses continue to focus on innovation and product development. OEMs are maintaining disciplined production schedules, leading to improved inventory levels in the dealer channel. Interest rate and inflationary headwinds continue to impact consumer demand and dealer restocking.



### REVENUE

**\$158M** 

### % OF Q2 SALES

**16%**

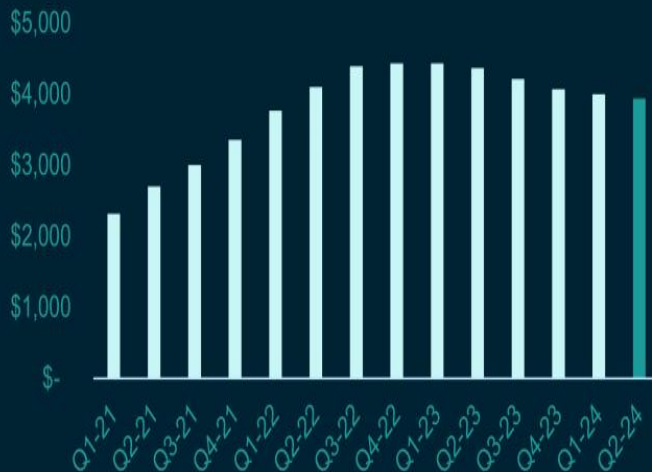
### ESTIMATED WHOLESALE SHIPMENTS <sup>2</sup>

**39,300** 

### ESTIMATED CPU <sup>1,2</sup>

**\$3,935** 

### CONTENT PER UNIT <sup>1,2</sup>



<sup>1</sup> CPU = Content per wholesale unit for the trailing twelve-month period <sup>2</sup> Company estimates based on data published by National Marine Manufacturers Association (NMMA) 7

# PATRICK | powersports

## Q2 2024

We remain well positioned to supply premium component solutions to the Powersports market following the Sportech acquisition. Our focus is on the utility segment of the market, which has been more resilient than the recreation segment.



### REVENUE

**\$104M** 

### % OF Q2 SALES

**10%**

### SOLID POWERSPORTS PLATFORM



QUARTERLY POWERSPORTS NET SALES (\$ in millions)



MARKETS

RV

MARINE

**POWERSPORTS**

HOUSING

# PATRICK | housing

## Q2 2024

Our housing business produced strong results in the second quarter, contributing to our revenue growth. Estimated MH shipments improved 19% as consumer demand for affordable housing remains strong. Interest rates continue to impact consumers' ability to purchase and willingness to sell.



### REVENUE

**\$305M** 

### % OF Q2 SALES

**30%**

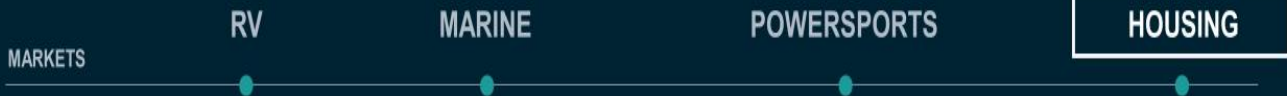
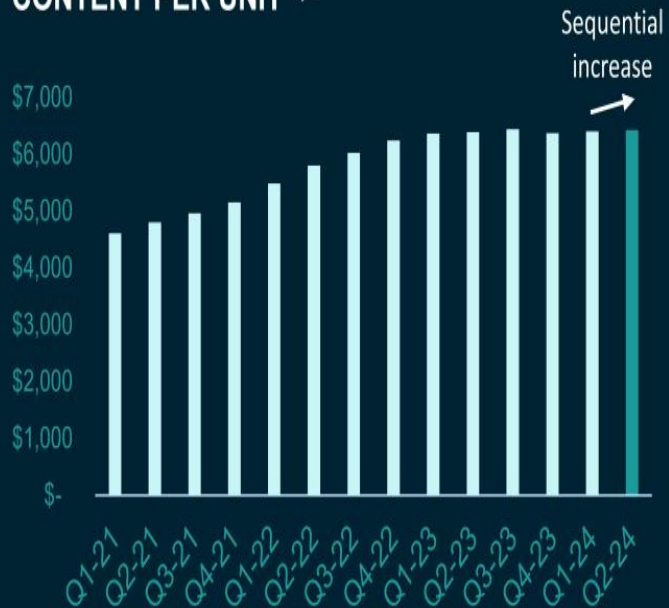
### ESTIMATED MH WHOLESALE SHIPMENTS <sup>2</sup>

**27,200** 

### ESTIMATED MH CPU <sup>1,2</sup>

**\$6,427** 

### CONTENT PER UNIT <sup>1,2</sup>



<sup>1</sup>CPU = Content per wholesale unit for the trailing twelve-month period <sup>2</sup> Company estimates based on data published by Manufactured Housing Institute (MHI) 9

### RV

Dealers remain focused on destocking inventory given high floorplan costs

Demographic backdrop remains favorable for RV demand, with interest in the outdoors strong among younger generations

Entry-level towable units and preferred brands are leading the volume recovery in the RV market



### MARINE

High floorplan costs and lower retail velocity continue to drive dealers' desire to destock inventory

Interest in boating remains resilient while buyer conversion is challenged by the interest rate environment

Growing aftermarket business provides access to a larger and more diverse consumer base



### POWERSPORTS

Demand for utility-focused vehicles has remained resilient

Improved functionality and innovation continue to drive favorable demand for utility side-by-side vehicles

Dealer floorplan costs are impacting purchasing decisions



### HOUSING

Demand for affordable housing remains strong; conversion is limited by the high-interest rate environment and limited available inventory

Technological advancements in construction are improving the quality and efficiency of manufactured homes



# Financial Performance

(\$ in millions, except per share data)

Q2 2024

Net sales increased 10%, driven by higher RV, Housing and Powersports revenue, which more than offset lower revenue from our Marine end market

Gross margin was 22.8%, consistent with the same period last year

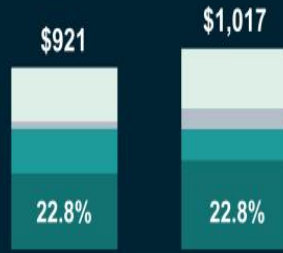
Operating margin increased 10 bps y/y due to higher revenue and prudent cost management, partially offset by lower fixed cost absorption within our Marine businesses

Diluted EPS of \$2.16 increased 11% and includes approximately \$0.03 per share of dilution from our convertible notes due 2028

Year-to-date adjusted diluted EPS increased 20% to \$3.95

For the first six months of 2024, generated operating cash flow of \$173M and free cash flow of \$140M

## NET SALES & GROSS MARGIN



Q2 2023

Q2 2024

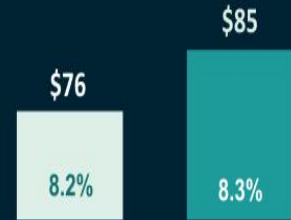
RV

Housing

Marine

Powersports

## OPERATING INCOME & MARGIN



Q2 2023

Q2 2024

## DILUTED EPS



Q2 2023

Q2 2024

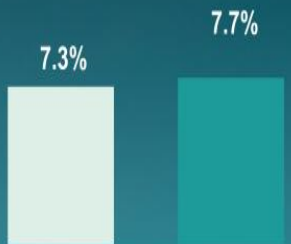
## YTD ADJUSTED DILUTED EPS



Q2 2023

Q2 2024

## YTD ADJUSTED OPERATING MARGIN



Q2 2023

Q2 2024



# Shipments and End Market Data<sup>3</sup>



<sup>1</sup> Company estimates based on data published by RVIA, NMMA, MHI, and SSI | <sup>2</sup> U.S. Census Bureau | <sup>3</sup> Due to rounding, numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures





# Balance Sheet and Liquidity



## Strong Balance Sheet and Favorable Capital Structure to Support Investments and Pursue Attractive Growth Opportunities

Q2 2024

### DEBT STRUCTURE AND MATURITIES

- \$150.0M Term Loan (\$125.6M o/s), scheduled quarterly installments; balance due August 2027
- \$775.0M (\$295.0M o/s) Senior Secured Revolver, due August 2027
- \$300.0M 7.50% Senior Notes, due October 2027
- \$258.8M 1.75% Convertible Senior Notes, due December 2028
- \$350.0M 4.75% Senior Notes, due May 2029

### COVENANTS AND RATIOS<sup>1</sup>

- Consolidated Net Leverage Ratio – 2.62x
- Consolidated Secured Net Leverage Ratio – 0.77x versus 2.75x maximum
- Consolidated Fixed Charge Coverage Ratio – 3.34x versus minimum 1.50x

### NET LEVERAGE<sup>1</sup> (\$ in millions)

Total Debt Outstanding	\$	1,329.4
Less: Cash and Debt Paid as Defined by the Credit Agreement		(42.2)
Net Debt	\$	1,287.2
Pro Forma Adj. EBITDA	\$	491.7
Net Debt to Pro Forma Adj. EBITDA		2.6x

### LIQUIDITY (\$ in millions)

Total Revolver Credit Capacity	\$	775.0
Less: Total Revolver Used (including outstanding letters of credit)		(300.0)
Unused Credit Capacity	\$	475.0
Add: Cash on Hand		44.0
<b>Total Available Liquidity</b>	<b>\$</b>	<b>519.0</b>



# Fiscal Year 2024 Outlook

	FY 2023 Actual	FY 2024 Estimate <sup>2</sup> Prior Estimate
Operating Margin	7.5%	<b>Flat to up 20 bps<sup>3</sup></b> Up 30 to 50 bps
Operating Cash Flows	\$409M	<b>\$390M - \$410M</b> Unchanged
Free Cash Flow	\$350M	<b>\$310M+</b> Unchanged
RV Wholesale Unit Shipments (RVIA)	313K	<b>320K - 330K</b> 320K - 340K
RV Retail Unit Shipments <sup>1</sup>	380K	<b>Down 5 - 10%</b> Unchanged
Marine Wholesale Powerboat Unit Shipments <sup>1</sup>	192K	<b>Down 20 - 25%</b> Down 10 - 15%
Marine Retail Powerboat Unit Shipments <sup>1</sup>	179K	<b>Down 5 - 10%</b> Unchanged
Powersports Organic Content	-	<b>Up MSD%</b> Unchanged
MH Wholesale Unit Shipments (MHI)	89K	<b>Up 5 - 10%</b> Unchanged
New Housing Starts (U.S. Census Bureau)	1.4M	<b>Flat to up 5%</b> Unchanged

<sup>1</sup> Company estimates based on data published by NMMA and SSI | <sup>2</sup> Company estimates | <sup>3</sup> 2024 operating margin excludes acquisition transaction costs and purchase accounting adjustments





# Appendix

## Quarterly Revenue by End Market – 2023<sup>3</sup>

(\$ in millions)	Q1 2023	Q2 2023	Q3 2023	Q4 2023	2023
<b>RV</b>	\$367.0	\$383.6	\$400.1	\$352.7	\$1,503.3
<b>Marine</b>	\$238.0	\$226.3	\$171.7	\$146.6	\$782.6
<b>Powersports</b>	\$32.8	\$36.5	\$28.8	\$23.9	\$122.0
<b>Housing</b>	\$262.4	\$274.3	\$265.5	\$258.0	\$1,060.2
<b>Total</b>	<b>\$900.1</b>	<b>\$920.7</b>	<b>\$866.1</b>	<b>\$781.2</b>	<b>\$3,468.0</b>

CPU, excluding Powersports <sup>1,2</sup>	Q1 2023	Q2 2023	Q3 2023	Q4 2023
<b>Marine</b>	\$4,433	\$4,367	\$4,209	\$4,069

<sup>1</sup> CPU = Content per wholesale unit for the trailing twelve-month period <sup>2</sup> Company estimates based on data published by NMMA <sup>3</sup> Due to rounding, numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures 16

# Non-GAAP Reconciliation

## Use of Non-GAAP Financial Measures

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-Earnings before interest, taxes, depreciation and amortization ("EBITDA"), Pro-Forma Adjusted EBITDA, and Net Debt to Pro-Forma Adjusted EBITDA are non-GAAP financial measures. In addition to reporting financial results in accordance with accounting principles generally accepted in the United States, we provide non-GAAP operating results adjusted for certain items and other one-time items.

-We adjust for the items listed above in all periods presented, unless the impact is clearly immaterial to our financial statements.

-We utilize the adjusted results to review our ongoing operations without the effect of these adjustments and for comparison to budgeted operating results. We believe the adjusted results are useful to investors because they help them compare our results to prior periods and provide important insights into underlying trends in the business and how management oversees our business operations on a day-to-day basis.

-We calculate free cash flow by subtracting cash paid for purchases of property, plant and equipment from cash flow from operations.

- Figures may not sum due to rounding.

	(\$ in millions)	06/30/2024
<b>RECONCILIATION OF NET INCOME TO EBITDA TO PRO FORMA ADJUSTED EBITDA FOR THE TRAILING TWELVE MONTHS</b>		
Net Income		\$153.3
+ Depreciation & Amortization		154.9
+ Interest Expense, net		72.6
+ Income Taxes		46.4
EBITDA		\$427.2
+ Stock Compensation Expense		21.2
+ Acquisition Pro Forma, transaction-related expenses & other		43.3
Pro Forma Adjusted EBITDA		\$491.7

	Q2 2024 TTM	2019
<b>RECONCILIATION OF ADJUSTED DILUTED EARNINGS PER SHARE FOR THE TRAILING TWELVE MONTHS</b>		
Diluted earnings per common share	\$6.97	\$3.85
Transaction costs, net of tax	0.17	0.01
Acquisition related fair-value inventory step-up, net of tax	0.03	-
Adjusted diluted earnings per common share	\$7.17	\$3.86

	Q2 2024 TTM	2019
<b>RECONCILIATION OF ADJUSTED OPERATING MARGIN FOR THE TRAILING TWELVE MONTHS</b>		
Operating margin	7.6%	6.6%
Acquisition related fair-value inventory step-up	-	-
Transaction costs	0.1%	-
Adjusted operating margin	7.7%	6.6%

# Non-GAAP Reconciliation (Continued)

## Use of Non-GAAP Financial Measures

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- Figures may not sum due to rounding.

	6M 2024	6M 2023
<b>RECONCILIATION OF YTD ADJUSTED DILUTED EARNINGS PER COMMON SHARE</b>		
Diluted earnings per common share	\$3.75	\$3.28
Transaction costs, net of tax	0.17	-
Acquisition related fair-value inventory step-up, net of tax	0.03	0.02
Adjusted diluted earnings per common share	<u>\$3.95</u>	<u>\$3.30</u>

	6M 2024	6M 2023
<b>RECONCILIATION OF YTD ADJUSTED OPERATING MARGIN</b>		
Operating margin	7.4%	7.2%
Acquisition related fair-value inventory step-up	-	0.1%
Transaction costs	0.3%	-
Adjusted operating margin	<u>7.7%</u>	<u>7.3%</u>

	(\$ in millions)	6M 2024
<b>CALCULATION OF YTD FREE CASH FLOW</b>		
Cash Flows from Operations		\$172.7
Less: Purchases of Property, Plant and Equipment		(32.4)
Free Cash Flow		<u>\$140.3</u>

	(\$ in millions)	Q2 2024 TTM	2019
<b>CALCULATION OF FREE CASH FLOW FOR THE TRAILING TWELVE MONTHS</b>			
Cash Flow from Operations		\$403.0	\$192.4
Less: Purchases of Property, Plant and Equipment		(54.9)	(27.7)
Free Cash Flow		<u>\$348.1</u>	<u>\$164.7</u>

