

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934
FOR THE QUARTERLY PERIOD ENDED March 29, 2026**

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from to

Commission file number 000-03922



PATRICK INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

Indiana

(State or other jurisdiction of incorporation or organization)

35-1057796

(I.R.S. Employer Identification No.)

107 W. Franklin St.

Elkhart, IN

(Address of principal executive offices)

46516

(ZIP Code)

(574) 294-7511

(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Common Stock, no par value	PATK	NASDAQ

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of May 1, 2026, there were 32,893,223 shares of the registrant's common stock outstanding.

PATRICK INDUSTRIES, INC.

Table of Contents

	Page
Part I. Financial Information	
Item 1. Financial Statements	3
Condensed Consolidated Statements of Income for the Three Months Ended March 29, 2026 and March 30, 2025 (Unaudited)	3
Condensed Consolidated Statements of Comprehensive Income for the Three Months Ended March 29, 2026 and March 30, 2025 (Unaudited)	4
Condensed Consolidated Balance Sheets as of March 29, 2026 (Unaudited) and December 31, 2025	5
Condensed Consolidated Statements of Cash Flows for the Three Months Ended March 29, 2026 and March 30, 2025 (Unaudited)	6
Condensed Consolidated Statements of Shareholders' Equity for the Three Months Ended March 29, 2026 and March 30, 2025 (Unaudited)	7
Notes to Condensed Consolidated Financial Statements	8
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	21
Item 3. Quantitative and Qualitative Disclosures About Market Risk	29
Item 4. Controls and Proceeds	29
Part II. Other Information	
Item 1. Legal Proceedings	31
Item 1A. Risk Factors	31
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	31
Item 5. Other Information	31
Item 6. Exhibits	32
Signatures	33

PART 1: FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS

PATRICK INDUSTRIES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

	Three Months Ended	
	March 29, 2026	March 30, 2025
<i>(\$ and shares in thousands, except per share data)</i>		
Net sales	\$ 997,172	\$ 1,003,420
Cost of goods sold	770,312	774,829
Gross profit	226,860	228,591
Operating expenses:		
Warehouse and delivery	45,032	44,582
Selling, general and administrative	93,096	93,931
Amortization of intangible assets	24,010	24,509
Total operating expenses	162,138	163,022
Operating income	64,722	65,569
Interest expense, net	18,388	19,112
Income before income taxes	46,334	46,457
Income taxes	6,854	8,219
Net income	\$ 39,480	\$ 38,238
Basic earnings per common share	\$ 1.21	\$ 1.17
Diluted earnings per common share	\$ 1.10	\$ 1.11
Weighted average shares outstanding – Basic	32,494	32,671
Weighted average shares outstanding – Diluted	36,047	34,416

See accompanying Notes to Condensed Consolidated Financial Statements.

PATRICK INDUSTRIES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

	Three Months Ended	
	March 29, 2026	March 30, 2025
<i>(\$ in thousands)</i>		
Net income	\$ 39,480	\$ 38,238
Other comprehensive income, net of tax:		
Foreign currency translation gain	11	4
Other	40	—
Total other comprehensive income	51	4
Comprehensive income	<u>\$ 39,531</u>	<u>\$ 38,242</u>

See accompanying Notes to Condensed Consolidated Financial Statements.

PATRICK INDUSTRIES, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS

<i>(\$ in thousands)</i>	(Unaudited)	
	March 29, 2026	December 31, 2025
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 37,472	\$ 26,432
Trade and other receivables, net	285,379	185,405
Inventories	626,069	595,265
Prepaid expenses and other	65,792	66,020
Total current assets	1,014,712	873,122
Property, plant and equipment, net	413,991	408,502
Operating lease right-of-use assets	216,083	199,087
Goodwill	839,716	840,101
Intangible assets, net	721,532	742,561
Other non-current assets	12,409	12,801
Total assets	\$ 3,218,443	\$ 3,076,174
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current Liabilities:		
Current maturities of long-term debt	\$ 6,250	\$ 6,250
Current operating lease liabilities	57,232	54,956
Accounts payable	217,645	192,448
Accrued liabilities	92,463	94,412
Other current liabilities	430	424
Total current liabilities	374,020	348,490
Long-term debt, less current maturities, net	1,378,433	1,282,821
Long-term operating lease liabilities	163,753	148,889
Deferred tax liabilities, net	100,669	96,875
Other long-term liabilities	13,198	14,802
Total liabilities	2,030,073	1,891,877
Shareholders' equity		
Preferred shares, no par value per share, 1,000,000 shares authorized, none issued and outstanding	—	—
Common stock, no par value per share, 60,000,000 shares authorized, 33,091,193 and 33,224,772 issued and outstanding as of March 29, 2026 and December 31, 2025, respectively	202,231	208,210
Accumulated other comprehensive loss	(825)	(876)
Retained earnings	986,964	976,963
Total shareholders' equity	1,188,370	1,184,297
Total liabilities and shareholders' equity	\$ 3,218,443	\$ 3,076,174

See accompanying Notes to Condensed Consolidated Financial Statements.

PATRICK INDUSTRIES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

<i>(\$ in thousands)</i>	Three Months Ended	
	March 29, 2026	March 30, 2025
Cash flows from operating activities		
Net income	\$ 39,480	\$ 38,238
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	42,777	42,646
Stock-based compensation expense	5,978	5,249
Deferred income taxes	3,794	(5,737)
Amortization of deferred debt financing costs	823	794
(Gain) loss on sale of property, plant and equipment	(155)	2,042
Other	211	(1,604)
Change in operating assets and liabilities, net of acquisitions of businesses:		
Trade and other receivables, net	(99,515)	(107,807)
Inventories	(29,166)	5,366
Prepaid expenses and other assets	443	13,371
Accounts payable, accrued liabilities and other	21,322	47,519
Net cash (used in) provided by operating activities	(14,008)	40,077
Cash flows from investing activities		
Purchases of property, plant and equipment	(18,926)	(20,171)
Proceeds from sale of property, plant and equipment	489	1,684
Business acquisitions, net of cash acquired	(7,218)	(47,559)
Other investing activities	(281)	(40)
Net cash used in investing activities	(25,936)	(66,086)
Cash flows from financing activities		
Borrowings on revolver	292,821	263,434
Repayments on revolver	(197,821)	(153,434)
Stock repurchases under buyback program	(14,693)	(8,511)
Cash dividends paid to shareholders	(16,311)	(13,862)
Taxes paid for share-based payment arrangements	(11,157)	(8,593)
Payment of contingent consideration from business acquisitions	(1,750)	(16)
Other financing activities	(105)	(9)
Net cash provided by financing activities	50,984	79,009
Net increase in cash and cash equivalents	11,040	53,000
Cash and cash equivalents at beginning of year	26,432	33,561
Cash and cash equivalents at end of period	\$ 37,472	\$ 86,561

See accompanying Notes to Condensed Consolidated Financial Statements.

PATRICK INDUSTRIES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (Unaudited)

	Three Months Ended March 29, 2026			
	Common Stock	Accumulated Other Comprehensive Loss	Retained Earnings	Total
<i>(\$ in thousands)</i>				
Balance at December 31, 2025	\$ 208,210	\$ (876)	\$ 976,963	\$ 1,184,297
Net income	—	—	39,480	39,480
Dividends declared	—	—	(15,586)	(15,586)
Other comprehensive loss, net of tax	—	51	—	51
Stock repurchases under buyback program	(800)	—	(13,893)	(14,693)
Repurchase of shares for tax payments related to the vesting and exercising of share-based grants	(11,157)	—	—	(11,157)
Stock-based compensation expense	5,978	—	—	5,978
Balance at March 29, 2026	<u>\$ 202,231</u>	<u>\$ (825)</u>	<u>\$ 986,964</u>	<u>\$ 1,188,370</u>

	Three Months Ended March 30, 2025			
	Common Stock	Accumulated Other Comprehensive Loss	Retained Earnings	Total
<i>(\$ in thousands)</i>				
Balance at December 31, 2024	\$ 202,353	\$ (926)	\$ 926,939	\$ 1,128,366
Net income	—	—	38,238	38,238
Dividends declared	—	—	(13,485)	(13,485)
Other comprehensive income, net of tax	—	4	—	4
Stock repurchases under buyback program	(601)	—	(7,910)	(8,511)
Repurchase of shares for tax payments related to the vesting and exercising of share-based grants	(8,593)	—	—	(8,593)
Stock-based compensation expense	5,249	—	—	5,249
Balance at March 30, 2025	<u>\$ 198,408</u>	<u>\$ (922)</u>	<u>\$ 943,782</u>	<u>\$ 1,141,268</u>

See accompanying Notes to Condensed Consolidated Financial Statements.

PATRICK INDUSTRIES, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

NOTE 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements of Patrick Industries, Inc. ("Patrick", the "Company", "we", "our") contain all adjustments (consisting of normal recurring adjustments) that we believe are necessary to present fairly the Company's financial position as of March 29, 2026 and December 31, 2025, its results of operations for the three months ended March 29, 2026 and March 30, 2025, and its cash flows for the three months ended March 29, 2026 and March 30, 2025.

Patrick's unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP"). The accompanying unaudited condensed consolidated financial statements for Patrick do not include all of the information and notes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) and disclosures considered necessary for a fair presentation have been included. For further information, refer to Patrick's Audited Consolidated Financial Statements and corresponding notes in the Company's Annual Report on Form 10-K for the year ended December 31, 2025, filed with the SEC on February 19, 2026.

The Company maintains its financial records on the basis of a fiscal year ending on December 31, with the fiscal quarters spanning approximately thirteen weeks. The first quarter ends on the Sunday closest to the end of the first thirteen-week period. The second and third quarters are thirteen weeks in duration and the fourth quarter is the remainder of the year. The first quarter of fiscal year 2026 ended on March 29, 2026, and the first quarter of fiscal year 2025 ended on March 30, 2025.

Earnings Per Common Share

Basic earnings per common share is computed by dividing net income by the weighted-average number of common shares outstanding. Diluted earnings per common share is computed by dividing net income available for diluted shares by the weighted-average number of common shares outstanding, plus the weighted-average impact of potentially dilutive convertible notes and warrants, plus the dilutive effect of stock options, stock appreciation rights ("SARs"), and certain restricted stock awards (collectively, "Common Stock Equivalents"). The dilutive effect of Common Stock Equivalents is calculated under the treasury stock method using the average market price for the period. Common Stock Equivalents are not included in the computation of diluted earnings per common share if their effect would be anti-dilutive.

Summary of Significant Accounting Policies

A summary of significant accounting policies is included in the Company's Annual Report on Form 10-K for the year ended December 31, 2025, filed with the SEC on February 19, 2026.

Major Customer Concentration

The Company had two major customers that accounted for the following consolidated net sales for the three months ended March 29, 2026 and March 30, 2025:

	Three Months Ended	
	March 29, 2026	March 30, 2025
Percentage of total net sales:		
Customer 1	15 %	16 %
Customer 2	14 %	16 %

The Company had one major customer that accounted for the following trade receivables as of March 29, 2026 and December 31, 2025:

	As of	
	March 29, 2026	December 31, 2025
Percentage of trade receivables, net:		
Customer 1	10 %	8 %

New Accounting Standards

Changes to U.S. GAAP are established by the Financial Accounting Standards Board (“FASB”) in the form of Accounting Standards Updates (“ASUs”) to the FASB’s Accounting Standards Codification.

The Company considers the applicability and impact of all ASUs. ASUs not listed below were either assessed and determined to be not applicable or are expected to have an immaterial impact on the Company’s unaudited condensed consolidated financial statements.

Recently Issued Accounting Pronouncements

Adoption of New Accounting Standards

In July 2025, the FASB issued ASU 2025-05, *Financial Instruments—Credit Losses (Topic 326): Practical Expedient for Measuring Credit Losses on Current Accounts Receivable and Contract Assets*. This update provides a practical expedient that allows entities to measure expected credit losses on current trade receivables and current contract assets by assuming that the current conditions as of the balance sheet date will persist for the life of those assets. An entity that elects the practical expedient should apply the amendments prospectively. This ASU is effective for fiscal years beginning after December 15, 2025 and interim periods within those fiscal years. Early adoption is permitted. The Company adopted this ASU in the first quarter of 2026. The adoption of this ASU did not have a material impact on the Company’s condensed consolidated financial statements.

In November 2024, the FASB issued ASU 2024-04, *Debt - Debt with Conversion and Other Options (Subtopic 470-20): Induced Conversions of Convertible Debt Instruments*. The amendments in this update are intended to clarify disclosure requirements for determining whether certain settlements of convertible debt instruments should be accounted for as induced conversions rather than as debt extinguishments. This ASU is effective for annual periods beginning after December 15, 2025, including interim periods within those fiscal years. Early adoption is permitted. The Company adopted this ASU in the first quarter of 2026. The adoption of this guidance will be applied to applicable convertible debt settlements occurring in future periods. The Company cannot currently determine the impact of adopting this ASU, as it will depend on the specific facts of future convertible debt settlements.

Accounting Standards Not Yet Adopted

In September 2025, the FASB issued ASU 2025-06, "Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Targeted Improvements to the Accounting for Internal-Use Software". This update eliminates the previous stage-based capitalization model for internal-use software projects and instead requires capitalization once management has authorized and committed to funding the software project and it is probable that the project will be completed and the software will be used to perform the function intended. The update permits an entity to apply the new guidance using a prospective transition approach, modified transition approach or a retrospective transition approach. This ASU is effective for fiscal years beginning after December 15, 2027 and interim periods within those fiscal years. Early adoption is permitted. The Company is currently evaluating the effects that the adoption of ASU 2025-06 will have on the Company's consolidated financial statements.

In November 2024, the FASB issued ASU 2024-03, "Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses". The amendments in this update require public business entities to disclose, on an annual and interim basis, disaggregated information about certain income statement expense line items in the notes to the financial statements. Public business entities are required to apply the guidance prospectively or retrospectively. Early adoption is permitted. The Company is currently evaluating the effects that the adoption of ASU 2024-03 will have on the Company's consolidated financial statements.

In January 2025, the FASB issued ASU 2025-01, "Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40): Clarifying the Effective Date". This update revises the effective date of ASU 2024-03 to clarify that the guidance is to be adopted by all public entities for annual reporting periods beginning after December 15, 2026 and for interim periods within annual reporting periods beginning after December 15, 2027. The intent of this update is to prevent non-calendar year-end entities from concluding that the initial adoption is required to be in an interim reporting period, rather than an annual reporting period.

NOTE 2. REVENUE RECOGNITION

In the following table, revenue from contracts with customers, net of all intercompany sales, is disaggregated by market type and by reportable segment:

(\$ in thousands)	Three Months Ended March 29, 2026		
	Manufacturing	Distribution	Total
Market type:			
Recreational Vehicle	\$ 331,763	\$ 114,727	\$ 446,490
Marine	160,443	9,442	169,885
Powersports	98,529	5,088	103,617
Manufactured Housing	71,339	83,227	154,566
Industrial	113,958	8,656	122,614
Total	\$ 776,032	\$ 221,140	\$ 997,172

(\$ in thousands)	Three Months Ended March 30, 2025		
	Manufacturing	Distribution	Total
Market type:			
Recreational Vehicle	\$ 345,973	\$ 132,919	\$ 478,892
Marine	139,366	9,681	149,047
Powersports	77,234	3,706	80,940
Manufactured Housing	76,327	96,899	173,226
Industrial	111,862	9,453	121,315
Total	\$ 750,762	\$ 252,658	\$ 1,003,420

Contract Liabilities

Contract liabilities, representing upfront payments from customers received prior to satisfying performance obligations, were immaterial as of the beginning and end of all periods presented and changes in contract liabilities were immaterial during all periods presented.

NOTE 3. INVENTORY

Inventories consisted of the following:

<i>(\$ in thousands)</i>	March 29, 2026	December 31, 2025
Raw materials	\$ 335,116	\$ 315,508
Work in process	21,168	19,586
Finished goods	144,355	128,766
Less: reserve for inventory excess and obsolescence	(15,088)	(14,754)
Total manufactured goods, net	485,551	449,106
Materials purchased for resale (distribution products)	148,745	154,319
Less: reserve for inventory excess and obsolescence	(8,227)	(8,160)
Total materials purchased for resale (distribution products), net	140,518	146,159
Total inventories	<u>\$ 626,069</u>	<u>\$ 595,265</u>

NOTE 4. GOODWILL AND INTANGIBLE ASSETS

Changes in the carrying amount of goodwill for the three months ended March 29, 2026 by segment are as follows:

<i>(\$ in thousands)</i>	Manufacturing	Distribution	Total
Balance at December 31, 2025	\$ 722,030	\$ 118,071	\$ 840,101
Acquisitions	307	2,748	3,055
Adjustments to preliminary purchase price allocations	(3,440)	—	(3,440)
Balance at March 29, 2026	<u>\$ 718,897</u>	<u>\$ 120,819</u>	<u>\$ 839,716</u>

Intangible assets, net consisted of the following as of March 29, 2026 and December 31, 2025:

<i>(\$ in thousands)</i>	March 29, 2026	December 31, 2025
Customer relationships	\$ 952,425	\$ 949,448
Non-compete agreements	27,376	27,376
Patents	94,953	94,949
Trademarks	230,877	230,877
Intangible assets, gross	1,305,631	1,302,650
Less: accumulated amortization		
Customer relationships	(528,134)	(506,656)
Non-compete agreements	(22,732)	(22,204)
Patents	(33,233)	(31,229)
Intangible assets, net	<u>\$ 721,532</u>	<u>\$ 742,561</u>

Changes in the carrying value of intangible assets by segment are as follows:

<i>(\$ in thousands)</i>	Manufacturing	Distribution	Total
Balance at December 31, 2025	\$ 624,213	\$ 118,348	\$ 742,561
Additions	405	2,576	2,981
Amortization	(20,258)	(3,752)	(24,010)
Balance at March 29, 2026	<u>\$ 604,360</u>	<u>\$ 117,172</u>	<u>\$ 721,532</u>

NOTE 5. ACQUISITIONS

General

Business combinations generally take place to strengthen Patrick's positions in existing markets and increase its market share and product offerings, expand into additional markets, and gain key technologies. Acquisitions are accounted for under the acquisition method of accounting. For each acquisition, the excess of the purchase consideration over the fair value of the net assets acquired is recorded as goodwill, which generally represents the combined value of the Company's existing purchasing, manufacturing, sales, and systems resources with the organizational talent and expertise of the acquired companies' respective management teams to maximize efficiencies, market share growth and net income.

The Company completed two acquisitions during the three months ended March 29, 2026 (the "2026 Acquisitions"). Acquisition-related costs associated with the 2026 Acquisitions were immaterial. For the three months ended March 29, 2026, net sales and operating income included in the Company's condensed consolidated statements of income related to the 2026 Acquisitions were immaterial. Assets acquired and liabilities assumed in the acquisitions were recorded on the Company's condensed consolidated balance sheet at their estimated fair values as of the respective dates of acquisition. For each acquisition, the Company completes its allocation of the purchase price to the fair value of acquired assets and liabilities within a one year measurement period.

The Company completed two acquisitions during the three months ended March 30, 2025. Acquisition-related costs associated with such acquisitions were immaterial. For the three months ended March 30, 2025, net sales included in the Company's condensed consolidated statements of income related to the acquisitions completed in the three months ended March 30, 2025 were \$4.3 million and operating losses were \$0.1 million.

In connection with certain acquisitions, the Company is required to pay additional cash consideration if certain financial results of the acquired businesses are achieved. The Company records a liability for the estimated fair value of the contingent consideration related to each of these acquisitions as part of the initial purchase price based on the present value of the expected future cash flows and the probability of future payments at the date of acquisition.

Changes in the contingent consideration liability are as follows:

<i>(\$ in thousands)</i>	Three Months Ended	
	March 29, 2026	March 30, 2025
Fair value at beginning of period	\$ 2,445	\$ 3,608
Additions	—	1,800
Fair value adjustments	1,098	(1,600)
Settlements	(1,766)	(16)
Fair value at end of period	<u>\$ 1,777</u>	<u>\$ 3,792</u>

The following table shows the balance sheet location of the fair value of contingent consideration and the maximum amount of contingent consideration payments the Company may be subject to:

<i>(\$ in thousands)</i>	March 29, 2026	December 31, 2025
Accrued liabilities	\$ 1,177	\$ 1,383
Other long-term liabilities	600	1,062
Total fair value of contingent consideration	<u>\$ 1,777</u>	<u>\$ 2,445</u>
Maximum amount of contingent consideration	\$ 9,244	\$ 9,343

2026 Acquisitions

The Company completed two acquisitions during the three months ended March 29, 2026. Total cash consideration for the 2026 Acquisitions was approximately \$7.0 million, plus a working capital holdback in connection with both acquisitions. As the Company finalizes the fair value of the acquired assets and assumed liabilities, additional purchase price adjustments may be recorded during the measurement period.

2025 Acquisitions

The Company completed five acquisitions during the year ended December 31, 2025 (the "2025 Acquisitions"). Total cash consideration for the 2025 Acquisitions was approximately \$117.7 million, plus a working capital holdbacks and contingent consideration over a less than two-year period based on future performance in connection with certain acquisitions. Purchase price allocations and all valuation activities in connection with two of the 2025 Acquisitions have been finalized. Changes to preliminary purchase accounting estimates recorded for the three months ended March 29, 2026 related to the 2025 Acquisitions were immaterial.

The following table summarizes the fair values of the assets acquired and the liabilities assumed as of the date of each of the 2026 Acquisitions and 2025 Acquisitions:

(\$ in thousands)	2026 Acquisitions	2025 Acquisitions
Consideration:		
Cash, net of cash acquired	\$ 6,952	\$ 117,653
Working capital holdback and other, net	100	613
Contingent consideration ⁽¹⁾	—	3,200
Total consideration	\$ 7,052	\$ 121,466
Assets Acquired:		
Trade receivables	\$ 492	\$ 8,976
Inventories	1,618	18,710
Prepaid expenses & other	44	466
Property, plant & equipment	—	29,904
Operating lease right-of-use assets	99	1,119
Identifiable intangible assets:		
Customer relationships	2,700	20,790
Non-compete agreements	—	1,600
Patents and developed technology	—	5,230
Trademarks	—	5,350
Liabilities Assumed:		
Current portion of operating lease obligations	(80)	(364)
Accounts payable & accrued liabilities	(857)	(7,796)
Operating lease obligations	(19)	(755)
Total fair value of net assets acquired	3,997	83,230
Goodwill ⁽²⁾	3,055	38,236
Total purchase price allocation	\$ 7,052	\$ 121,466

(1) These amounts reflect the acquisition date fair value of contingent consideration based on expected future results relating to certain acquisitions.

(2) Goodwill is tax-deductible for the 2026 Acquisitions and 2025 Acquisitions.

We estimate the value of acquired property, plant, and equipment using a combination of the income, cost, and market approaches, such as estimates of future income growth, capitalization rates, discount rates, and capital expenditure needs of the acquired businesses.

We estimate the value of customer relationships using the multi-period excess earnings method, which is a variation of the income approach, calculating the present value of incremental after-tax cash flows attributable to the asset. Non-compete agreements are valued using a discounted cash flow approach, which is a variation of the income approach, with and without the individual counterparties to the non-compete agreements. Trademarks and patents are valued using the relief-from-royalty method, which applies an estimated royalty rate to forecasted future cash flows, discounted to present value.

The estimated useful life for customer relationships is 10 years. The average estimated useful life for non-compete agreements is 5 years. The estimated useful life for patents is 13 years, individually ranging from 10 to 18 years. Trademarks have an indefinite useful life.

Pro Forma Information (Unaudited)

The following pro forma information for the three months ended March 29, 2026 and March 30, 2025 assumes the 2026 Acquisitions and 2025 Acquisitions occurred as of the beginning of the year immediately preceding each such acquisition. The pro forma information contains the actual operating results of the 2026 Acquisitions and 2025 Acquisitions combined with the results prior to their respective acquisition dates, adjusted to reflect the pro forma impact of the acquisitions occurring as of the beginning of the year immediately preceding each such acquisition.

The pro forma information includes financing and interest expense charges based on incremental borrowings incurred in connection with each transaction. In addition, the pro forma information includes incremental amortization expense, in the aggregate, related to intangible assets acquired in connection with the transactions of \$0.1 million and \$0.6 million for the three months ended March 29, 2026 and March 30, 2025, respectively.

	Three Months Ended	
	March 29, 2026	March 30, 2025
<i>(\$ in thousands, except per share data)</i>		
Revenue	\$ 999,471	\$ 1,022,413
Net income	\$ 39,323	\$ 38,616
Basic earnings per common share	\$ 1.21	\$ 1.18
Diluted earnings per common share	\$ 1.09	\$ 1.12

The pro forma information is presented for informational purposes only and is not indicative of the results of operations that would have been achieved had the acquisitions been consummated as of the periods indicated above.

NOTE 6. STOCK-BASED COMPENSATION

The Company recorded stock-based compensation expense, net of forfeitures, of \$6.0 million and \$5.2 million for the three months ended March 29, 2026 and March 30, 2025, respectively.

The Board approved various share grants under the Company's 2009 Omnibus Incentive Plan for the three months ended March 29, 2026 totaling 168,891 shares in the aggregate at an average fair value of \$129.93 per share at grant date for a total fair value at grant date of \$21.9 million.

Stock Appreciation Rights ("SARs"):

On February 25, 2025, the Board approved the grant of 329,850 SARs divided into four tranches at exercise prices of \$92.72, \$110.76, \$132.31 and \$158.05 per share. The SARs vest pro-ratably over four years from the grant date and have nine-year contractual terms. The SARs are to be settled in shares of common stock or, at the sole discretion of the Board, in cash. As of March 29, 2026, the total remaining unrecognized cost was \$3.8 million which will be expensed ratably over the four-year vesting period.

Stock Options:

On February 25, 2025, the Board approved the grant of 329,850 stock options at an exercise price per share of \$92.72. The stock options vest pro-rata over four years from the grant date and have nine-year contractual terms. As of March 29, 2026, the total remaining unrecognized cost was \$5.4 million which will be expensed ratably over the four-year vesting period.

The Company estimates the fair value of the stock options and SARs awards as of the grant date by applying the Black-Scholes option-pricing model. The following are the assumptions that were used in calculating the fair value of stock options and SARs granted during the three months ended March 30, 2025:

Expected term	9 years
Expected volatility	24 %
Risk-free interest rate	4.25 %
Dividend yield	1.77 %

NOTE 7. EARNINGS PER COMMON SHARE

Earnings per common share are as follows:

(\$ and shares in thousands, except per share data)	Three Months Ended	
	March 29, 2026	March 30, 2025
Numerator:		
Net income attributable to common shares	\$ 39,480	\$ 38,238
Denominator:		
Weighted average common shares outstanding - basic	32,494	32,671
Weighted average impact of potentially dilutive convertible notes	1,885	1,067
Weighted average impact of potentially dilutive warrants	1,396	395
Weighted average impact of potentially dilutive securities	272	283
Weighted average common shares outstanding - diluted	36,047	34,416
Earnings per common share:		
Basic earnings per common share	\$ 1.21	\$ 1.17
Diluted earnings per common share	\$ 1.10	\$ 1.11

An immaterial amount of securities were not included in the computation of diluted earnings per common share as they are considered anti-dilutive for the periods presented.

NOTE 8. DEBT

A summary of total debt outstanding is as follows:

(\$ in thousands)	March 29, 2026	December 31, 2025
Long-term debt:		
Term loan due 2029	\$ 117,188	\$ 117,188
Revolver due 2029	170,000	75,000
1.75% convertible notes due 2028	258,701	258,701
4.75% senior notes due 2029	350,000	350,000
6.375% senior notes due 2032	500,000	500,000
Total debt	1,395,889	1,300,889
Less: convertible notes deferred financing costs, net	(2,674)	(2,915)
Less: term loan deferred financing costs, net	(402)	(430)
Less: senior notes deferred financing costs, net	(8,130)	(8,473)
Less: current maturities of long-term debt	(6,250)	(6,250)
Total long-term debt, less current maturities, net	\$ 1,378,433	\$ 1,282,821

As of March 29, 2026, the Company maintained a senior secured credit facility comprised of a \$875 million revolving credit facility (the "Revolver due 2029") and a \$125 million term loan (the "Term Loan due 2029") and together with the Revolver due 2029, (the "2024 Credit Facility").

The interest rate for incremental borrowings under the Revolver due 2029 as of March 29, 2026 was the Secured Overnight Financing Rate ("SOFR") plus 1.75% (or 5.42%) for the SOFR-based option. The fee payable on committed but unused portions of the Revolver due 2029 was 0.225% as of March 29, 2026.

Total cash interest paid was \$1.8 million and \$1.7 million for the three months ended March 29, 2026 and March 30, 2025, respectively.

Conditional Conversion Feature of the 1.75% Convertible Senior Notes due 2028

As of March 29, 2026, the conditional conversion feature of the 1.75% Convertible Senior Notes due 2028 (the "1.75% Convertible Notes") related to the price of our common stock equaling or exceeding 130% of the conversion price was triggered. As a result, the 1.75% Convertible Notes are convertible, in whole or in part, at the option of the holders from April 1, 2026 to June 30, 2026. Whether the 1.75% Convertible Notes will be convertible in subsequent periods will depend on the continued satisfaction of this condition or another conversion condition in the future. The 1.75% Convertible Notes were also convertible in each calendar quarter beginning with the quarter ended December 31, 2024 based on satisfying this condition in the respective prior calendar quarter. There were no conversions of the 1.75% Convertible Notes during the period from January 1, 2026 to March 31, 2026. The Company has the intent and ability to utilize available borrowing capacity under the Revolver due 2029 to satisfy any cash conversion obligations that it may have, should holders choose to exercise their conversion rights during the period noted above.

NOTE 9. FAIR VALUE MEASUREMENTS

The following table presents fair values of certain assets and liabilities as of March 29, 2026 and December 31, 2025:

(\$ in millions)	March 29, 2026			December 31, 2025		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
1.75% convertible notes due 2028 ⁽¹⁾	\$ —	\$ 439.8	\$ —	\$ —	\$ 442.4	\$ —
4.75% senior notes due 2029 ⁽¹⁾	\$ —	\$ 336.7	\$ —	\$ —	\$ 347.1	\$ —
6.375% senior notes due 2032 ⁽¹⁾	\$ —	\$ 498.1	\$ —	\$ —	\$ 514.1	\$ —
Term loan due 2029 ⁽¹⁾⁽²⁾	\$ —	\$ 117.2	\$ —	\$ —	\$ 117.2	\$ —
Revolver due 2029 ⁽¹⁾⁽²⁾	\$ —	\$ 170.0	\$ —	\$ —	\$ 75.0	\$ —
Contingent consideration ⁽³⁾	\$ —	\$ —	\$ 1.8	\$ —	\$ —	\$ 2.4

(1) The amounts of these notes listed above are the fair values for disclosure purposes only, and they are recorded in the Company's condensed consolidated balance sheets as of March 29, 2026 and December 31, 2025 at carrying value.

(2) The carrying amounts of our term loan and revolving credit facility approximate fair value as of March 29, 2026 and December 31, 2025 based upon their terms and conditions in comparison to the terms and conditions of debt instruments with similar terms and conditions available at those dates.

(3) The estimated fair value of the Company's contingent consideration is discussed further in Note 5 "Acquisitions".

NOTE 10. INCOME TAXES

The effective tax rate was 14.8% and 17.7% for the three months ended March 29, 2026 and March 30, 2025, respectively. For the three months ended March 29, 2026 and March 30, 2025, effective tax rates include the impact of the recognition of excess tax benefits on share-based compensation that was recorded as a reduction to income tax expense in the amount of \$5.1 million and \$3.2 million, respectively.

Cash paid for income taxes, net of refunds, was \$0.9 million and \$7.4 million for the three months ended March 29, 2026 and March 30, 2025, respectively.

On July 4, 2025, the One Big Beautiful Bill Act (the "OBBBA") was signed into law. The OBBBA makes permanent many of the expired and expiring tax provisions originally enacted in the Tax Cuts and Jobs Act of 2017, including the immediate expensing of domestic research and development expenditures, more favorable business interest deductibility and 100 percent first-year bonus depreciation on qualifying property with effective dates in 2025. In accordance with Accounting Standards Codification ("ASC") 740, "Income Taxes," the Company has recognized the effects of the OBBBA during the current quarter for the provisions currently enacted, which has increased the Company's deferred tax liability. The Company anticipates that the OBBBA will reduce its federal income tax liability and related tax payments for the current and future years but will not have a significant impact on its annual effective tax rate.

NOTE 11. SEGMENT INFORMATION

The Company has two reportable segments, Manufacturing and Distribution, which are defined based on the way in which internally reported information is regularly reviewed and evaluated by the Company's chief operating decision maker (the "CODM"), who is our Chairman and Chief Executive Officer, to allocate resources, evaluate financial results and make decisions. The Company does not measure profitability at the end market (RV, marine, powersports, MH and industrial) level.

Manufacturing – This segment includes the following products: laminated products utilized to produce furniture, shelving, walls and countertops; laminated and decorative surface products, including laminated panels, decorative and wrapped vinyls, paper-laminated panels, and vinyl printing; solid surface, granite and quartz countertops; fabricated aluminum products; hardwood profile mouldings; electrical systems components including instrument, digital switching, dash panels, digital displays and gauges; slide-out trim and fascia; cabinet products, doors, components and custom cabinetry; tooling for fiberglass boat manufacturers; fiberglass bath fixtures and tile systems; specialty bath and closet building products; boat towers, tops, power bimini systems, trailers, frames and other engineered structural components; softwoods lumber; interior passage doors and baggage doors; wiring and wire harnesses; CNC molds and composite parts; aluminum and plastic fuel tanks; slotwall panels and components; RV painting; thermoformed shower surrounds; fiberglass and plastic components including front and rear caps and marine helms; polymer-based and other flooring; Marine hardware and accessories; air handling products; treated, untreated and laminated plywood; RV and marine furniture; adhesives and sealants; audio systems and accessories, including amplifiers, tower speakers, soundbars, and subwoofers; Marine non-slip foam flooring, padding, and accessories; protective covers for boats, RVs, aircraft, and military and industrial equipment; windshield and wiper systems; roofs/canopies; integrated door systems; fender flares and rear panels; composite panels; and other products.

Distribution – The Company distributes pre-finished wall and ceiling panels; drywall and drywall finishing products; interior and exterior lighting products; wiring, electrical and plumbing products; transportation and logistics services; electronics and audio systems components; cement siding; raw and processed lumber; fiber reinforced polyester ("FRP") products; interior passage doors; roofing products; laminate and ceramic flooring; shower doors; fireplaces and surrounds; appliances; tile; Marine hardware and accessories; RV awnings, windows, fiberglass siding and roofing; Marine windshields; RV air conditioning units and furniture; and other products in addition to providing transportation and logistics services.

The CODM evaluates the performance of the Company's segments and allocates resources to them based on a variety of indicators including but not limited to net sales, gross profit and operating income. On at least a quarterly basis, the CODM considers actual to budget variances as well as actual to prior year actual performance for both profit measures when making decisions about the allocation of operating and capital resources to each segment. The CODM also uses segment gross profit and segment operating income to assess the performance of each segment by comparing the results of each segment with one another.

The accounting policies of the segments are the same as those described in Note 1 "Basis of Presentation and Significant Accounting Policies" included in the Company's Annual Report on Form 10-K for the year ended December 31, 2025 filed with the SEC on February 19, 2026. Segment net sales data includes inter-segment sales. The Company accounts for inter-segment sales similar to third party transactions, which reflect current market prices. Certain income from purchase incentive agreements is not allocated to the segments and instead recorded at the corporate level. Assets are identified to the segments except for cash, prepaid expenses, land and buildings, and certain deferred assets, which are identified with corporate. Corporate charges rent to the segments for use of the land and buildings based upon estimated market rates.

The following tables summarize key financial information by segment:

	Three Months Ended March 29, 2026		
	Manufacturing	Distribution	Total
<i>(\$ in thousands)</i>			
Total net sales	\$ 780,018	\$ 222,553	\$ 1,002,571
Cost of goods sold	609,162	166,445	775,607
Gross profit	\$ 170,856	\$ 56,108	\$ 226,964
Operating expenses	76,015	35,830	111,845
Operating income	\$ 94,841	\$ 20,278	\$ 115,119
<i>Reconciliation of reportable segment operating income to consolidated income before income tax:</i>			
Selling, general and administrative			27,218
Amortization of intangible assets			23,942
Interest expense, net			18,388
Inter-segment eliminations			(763)
Consolidated income before income taxes			\$ 46,334
Capital expenditures	\$ 17,663	\$ 263	\$ 17,926
Depreciation and amortization	\$ 36,289	\$ 4,598	\$ 40,887

	Three Months Ended March 30, 2025		
	Manufacturing	Distribution	Total
<i>(\$ in thousands)</i>			
Total net sales	\$ 754,487	\$ 254,086	\$ 1,008,573
Cost of goods sold	585,096	192,385	777,481
Gross profit	\$ 169,391	\$ 61,701	\$ 231,092
Operating expenses	71,270	36,701	107,971
Operating income	\$ 98,121	\$ 25,000	\$ 123,121
<i>Reconciliation of reportable segment operating income to consolidated income before income tax:</i>			
Selling, general and administrative			31,579
Amortization of intangible assets			24,461
Interest expense, net			19,112
Inter-segment eliminations			1,512
Consolidated income before income taxes			\$ 46,457
Capital expenditures	\$ 17,565	\$ 546	\$ 18,111
Depreciation and amortization	\$ 36,503	\$ 4,572	\$ 41,075

A reconciliation of certain line items pertaining to the total reportable segments to the condensed consolidated financial statements for the three months ended March 29, 2026 and March 30, 2025, and as of March 29, 2026 and December 31, 2025 is as follows:

<i>(\$ in thousands)</i>	Three Months Ended	
	March 29, 2026	March 30, 2025
Net sales:		
Total sales for reportable segments	\$ 1,002,571	\$ 1,008,573
Elimination of inter-segment sales	(5,399)	(5,153)
Consolidated net sales	\$ 997,172	\$ 1,003,420
Depreciation and amortization:		
Depreciation and amortization for reportable segments	\$ 40,887	\$ 41,075
Corporate depreciation and amortization	1,890	1,571
Consolidated depreciation and amortization	\$ 42,777	\$ 42,646
Capital expenditures:		
Capital expenditures for reportable segments	\$ 17,926	\$ 18,111
Corporate capital expenditures	1,000	2,060
Consolidated capital expenditures	\$ 18,926	\$ 20,171

<i>(\$ in thousands)</i>	As of	
	March 29, 2026	December 31, 2025
Total assets:		
Manufacturing segment assets	\$ 2,590,646	\$ 2,476,411
Distribution segment assets	508,166	493,308
Corporate assets unallocated to segments	82,159	80,023
Cash and cash equivalents	37,472	26,432
Consolidated total assets	\$ 3,218,443	\$ 3,076,174

The Company's revenue from external customers and long-lived assets are substantially all attributed to the U.S.

NOTE 12. STOCK REPURCHASE PROGRAMS

In November 2024, the Board authorized an increase in the amount of the Company's common stock that may be acquired over the next 24 months under the current stock repurchase program to \$200 million, including the \$72.9 million remaining under the previous authorization. As of March 29, 2026, Patrick had approximately \$153.3 million remaining in the amount of the Company's common stock that may be acquired under the current stock repurchase program.

Under the stock repurchase plan, the Company made repurchases of common stock as follows for the respective periods:

<i>(\$ in millions, except average price data)</i>	Three Months Ended	
	March 29, 2026	March 30, 2025
Shares repurchased	127,678	99,763
Average price	\$ 115.08	\$ 85.31
Aggregate cost	\$ 14.7	\$ 8.5

NOTE 13. COMMITMENTS AND CONTINGENCIES

The Company is subject to proceedings, lawsuits, audits, and other claims arising in the normal course of business. All such matters are subject to uncertainties and outcomes that are not predictable with assurance. Accruals for these items, when applicable, have been provided to the extent that losses are deemed probable and are reasonably estimable. These accruals are adjusted from time to time as developments warrant.

Although the ultimate outcome of these matters cannot be ascertained, on the basis of present information, amounts already provided, availability of insurance coverage and legal advice received, it is the opinion of management that the ultimate resolution of these proceedings, lawsuits, and other claims will not have a material adverse effect on the Company's financial position, results of operations, or cash flows.

In the Company's Form 10-K for the year ended December 31, 2025, the Company described the current status of litigation concerning the Lusher Site Remediation Group. In early July 2023, the Court granted the Company's Rule 54(b) Motion for Final Judgment on previously dismissed claims and granted the Company's Motion to Dismiss the plaintiff's remaining claims against the defendants, without prejudice (the Company's Motion to Dismiss having been joined by the remaining defendants in the litigation.) The only remaining issue pending in the litigation for the Court's determination is the plaintiff's motion to bar contribution claims. The Company has also been named as a potentially responsible party for the related Lusher Street Groundwater Contamination Superfund Site (the "Superfund Site") by the U.S. Environmental Protection Agency (the "EPA"). There has been no change in the status of the proceedings as described in the 10-K for the year ended December 31, 2025, filed with the SEC on February 19, 2026. The Company does not currently believe that the litigation or the Superfund Site matter are likely to have a material adverse impact on its financial condition, results of operations, or cash flows. However, any litigation is inherently uncertain, the EPA has yet to select a final remedy for the Superfund Site, and any judgment or injunctive relief entered against us or any adverse settlement could materially and adversely impact our business, results of operations, financial condition, and prospects.

NOTE 14. RELATED PARTY TRANSACTIONS

On March 26, 2026, the Company acquired substantially all of the assets of Revel, LLC, d/b/a Red Rock Aluminum Products ("Revel") and Red Rock, LLC ("Red Rock") for total cash consideration of \$7 million. Both companies serve the RV end market. Todd Cleveland, a member of the Company's Board of Directors, indirectly holds a majority interest in each of Revel and Red Rock; accordingly, the transaction is considered a related party transaction. The purchase price is expected to be allocated primarily to working capital, identifiable intangible assets and goodwill. See Note 5 "Acquisitions" for further details.

Mr. Cleveland recused himself from all Board deliberations and approval of the transaction. The Audit Committee, composed solely of independent directors, reviewed and approved the transaction in accordance with the Company's procedures for evaluating related party transactions.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

OVERVIEW

This Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to help the reader understand the results of operations, financial condition and cash flows of Patrick Industries, Inc. This MD&A should be read in conjunction with the Company's Condensed Consolidated Financial Statements and Notes thereto included in Item 1 of this Report. In addition, this MD&A contains certain statements relating to future results which are forward-looking statements as that term is defined in the Private Securities Litigation Reform Act of 1995. See "Information Concerning Forward-Looking Statements" on page 28 of this Report. The Company undertakes no obligation to update these forward-looking statements.

OVERVIEW OF MARKETS AND RELATED INDUSTRY PERFORMANCE

Three Months Ended March 29, 2026 Financial Overview

Recreational Vehicle ("RV") Industry

The RV industry is the Company's primary market, and the Company's RV products are sold primarily to major manufacturers of RVs, smaller original equipment manufacturers ("OEMs"), and to a lesser extent, manufacturers in adjacent industries. The principal types of recreational vehicles include (1) towables: conventional travel trailers, fifth wheels, folding camping trailers, and truck campers; and (2) motorized: class A (large motor homes), class B (van campers), and class C (small-to-mid size motor homes).

For the three months ended March 29, 2026 and March 30, 2025, net sales to the RV industry were 45% and 48% of the Company's net sales, respectively. Net sales to the RV industry decreased 7% for the three months ended March 29, 2026 compared to the prior year period.

According to the RV Industry Association ("RVIA"), RV wholesale unit shipments for the three months ended March 29, 2026 totaled approximately 86,100 units, a decrease of 12% compared to approximately 97,800 units for the three months ended March 30, 2025. We estimate that RV industry retail unit sales decreased 13% for the three months ended March 29, 2026 compared to the prior year period. Wholesale unit shipments exceeded retail unit sales during the period, reflecting lower retail demand and a modest increase in dealer inventory levels.

Marine Industry

The Company's sales to the marine industry are primarily focused on the powerboat sector of the market which is comprised of four main categories: fiberglass, aluminum fishing, pontoon and ski & wake.

For the three months ended March 29, 2026 and March 30, 2025, net sales to the marine industry were 17% and 15% of the Company's net sales, respectively. Net sales to the marine industry increased 14% for the three months ended March 29, 2026 compared to the prior year period.

Our marine revenue is generally correlated to marine industry wholesale powerboat unit shipments. According to Company estimates based on data published by the National Marine Manufacturers Association ("NMMA"), wholesale powerboat unit shipments decreased 7% for the three months ended March 29, 2026 compared to the three months ended March 30, 2025. We estimate that marine industry retail powerboat unit sales decreased 7% for the three months ended March 29, 2026 compared to the prior year period. Wholesale unit shipments exceeded retail unit sales during the period, reflecting lower retail demand and a modest increase in dealer inventory levels.

Powersports Industry

Powersports is a category of motorsports which includes vehicles such as motorcycles, all-terrain vehicles ("ATVs"), side-by-sides, snowmobiles, scooters, golf carts and other personal transportation vehicles, and other related categories. Our powersports business is primarily focused on the utility and premium segments of the side-by-side market, which have been outperforming the more discretionary recreational segment. We also participate in the motorcycle and golf cart segments of the market. OEMs and dealers are actively managing field inventory levels to align dealer inventories with retail demand.

For the three months ended March 29, 2026 and March 30, 2025, net sales to the powersports industry were 10% and 8% of the Company's net sales, respectively. Net sales to the powersports industry increased 28% for the three months ended March 29, 2026 compared to the prior year period.

Manufactured Housing ("MH") Industry

The Company's products for this market are sold primarily to major manufacturers of manufactured homes, other OEMs, and to a lesser extent, manufacturers in adjacent industries. Factors that may favorably impact demand in this industry include jobs growth, consumer confidence, favorable changes in financing regulations, a narrowing in the difference

between interest rates on MH loans and mortgages on traditional residential "site-built" housing, and any improvement in conditions in the asset-backed securities markets for manufactured housing loans.

For the three months ended March 29, 2026 and March 30, 2025, net sales to the MH industry were 16% and 17% of the Company's net sales, respectively. Net sales to the MH industry decreased 11% for the three months ended March 29, 2026 compared to the prior year period.

According to Company estimates based on industry data from the Manufactured Housing Institute, MH industry wholesale unit shipments decreased 11% for the three months ended March 29, 2026 compared to the prior year period.

Industrial Market

The industrial market is comprised primarily of U.S. residential housing market and non-housing market categories and includes kitchen cabinet, countertop, hospitality, retail and commercial fixtures, and office and household furniture markets and regional distributors.

For the three months ended March 29, 2026 and March 30, 2025, net sales to the industrial market were 12% of the Company's net sales in both periods. Net sales to the industrial market increased 1% for the three months ended March 29, 2026 compared to the prior year period.

According to the Company estimates based on U.S. Census Bureau data, combined new housing starts increased 1% for the three months ended March 29, 2026 compared to the prior year period, reflecting an increase in multifamily housing starts of 19%, partially offset by a decrease in single-family housing starts of 6%.

RESULTS OF OPERATIONS

Three Months Ended March 29, 2026 Compared to the Three Months Ended March 30, 2025

The following table sets forth the percentage relationship to net sales of certain items on the Company's Condensed Consolidated Statements of Income.

(\$ in thousands)	Three Months Ended				Amount Change	% Change
	March 29, 2026		March 30, 2025			
Net sales	\$ 997,172	100.0 %	\$ 1,003,420	100.0 %	\$ (6,248)	(1)%
Cost of goods sold	770,312	77.2 %	774,829	77.2 %	(4,517)	(1)%
Gross profit	226,860	22.8 %	228,591	22.8 %	(1,731)	(1)%
Warehouse and delivery expenses	45,032	4.5 %	44,582	4.4 %	450	1 %
Selling, general and administrative expenses	93,096	9.3 %	93,931	9.4 %	(835)	(1)%
Amortization of intangible assets	24,010	2.4 %	24,509	2.4 %	(499)	(2)%
Operating income	64,722	6.5 %	65,569	6.5 %	(847)	(1)%
Interest expense, net	18,388	1.8 %	19,112	1.9 %	(724)	(4)%
Income taxes	6,854	0.7 %	8,219	0.8 %	(1,365)	(17)%
Net income	\$ 39,480	4.0 %	\$ 38,238	3.8 %	\$ 1,242	3 %

Net Sales. Net sales decreased \$6.2 million, or 1%, to \$997.2 million for the three months ended March 29, 2026 compared to \$1.00 billion for the three months ended March 30, 2025. The decrease was driven by lower sales to the RV and MH markets, partially offset by increased sales to the powersports, marine and industrial markets. Sales to the RV market decreased \$32.4 million, or 7%, compared to the prior year period, primarily due to a decrease in estimated wholesale unit shipments of approximately 12%. Sales to the MH market decreased \$18.7 million, or 11%, compared to the prior year period, primarily due to a decrease in estimated MH industry wholesale unit shipments of approximately 11%. Sales to the powersports market increased \$22.7 million, or 28%, compared to the prior year period, primarily reflecting higher attachment rates on premium utility vehicles compared to the prior year period. Sales to the marine market increased \$20.8 million, or 14%, primarily attributable to incremental sales from acquisitions completed in the prior year. Sales to the industrial market increased \$1.3 million, or 1%, compared to the prior year period, which is attributable to market share gains and product mix shifts by certain customers.

Revenue in the three months ended March 29, 2026 attributable to acquisitions completed during such period was immaterial. Revenue in the three months ended March 30, 2025 attributable to acquisitions completed during such period was \$4.3 million.

Cost of Goods Sold. Cost of goods sold decreased \$4.5 million, or 1%, to \$770.3 million for the three months ended March 29, 2026 compared to \$774.8 million for the three months ended March 30, 2025. As a percentage of net sales, cost of goods sold remained flat at 77.2% for both periods.

Gross Profit. Gross profit decreased \$1.7 million, or 1%, to \$226.9 million for the three months ended March 29, 2026 compared to \$228.6 million for the three months ended March 30, 2025. As a percentage of net sales, gross profit remained flat at 22.8% for both periods.

Warehouse and Delivery Expenses. Warehouse and delivery expenses increased \$0.5 million, or 1%, to \$45.0 million for the three months ended March 29, 2026 compared to \$44.6 million for the three months ended March 30, 2025. As a percentage of net sales, warehouse and delivery expenses increased 10 basis points to 4.5% for the three months ended March 29, 2026 compared to 4.4% for the three months ended March 30, 2025.

The increase in warehouse and delivery expenses and increase as a percentage of net sales for the three months ended March 29, 2026 compared to the same period in 2025 is primarily related to higher freight costs.

Selling, General and Administrative ("SG&A") Expenses. SG&A expenses decreased \$0.8 million, or 1%, to \$93.1 million for the three months ended March 29, 2026 compared to \$93.9 million for the three months ended March 30, 2025. The decrease in SG&A expenses for the three months ended March 29, 2026 compared to the prior year period is primarily related to a decreased loss on sale of assets and decreased wages and insurance expense, partially offset by increased professional fees and incentive compensation.

As a percentage of net sales, SG&A expenses decreased 10 basis points to 9.3% for the three months ended March 29, 2026 compared to 9.4% for the three months ended March 30, 2025 reflecting the expense changes above.

Amortization of Intangible Assets. Amortization of intangible assets decreased \$0.5 million, or 2%, to \$24.0 million for the three months ended March 29, 2026 compared to \$24.5 million for the three months ended March 30, 2025. The decrease in amortization expense for the three months ended March 29, 2026 compared to the comparable prior year period primarily reflects certain intangible assets that were fully amortized in the prior year.

Operating Income. Operating income decreased \$0.8 million, or 1%, to \$64.7 million for the three months ended March 29, 2026 compared to \$65.6 million for the three months ended March 30, 2025. As a percentage of net sales, operating income remained flat at 6.5% for both periods. The decrease in operating income is primarily attributable to the items discussed above.

Interest Expense, Net. Interest expense decreased \$0.7 million, or 4%, to \$18.4 million for the three months ended March 29, 2026 compared to \$19.1 million for the three months ended March 30, 2025. The decrease primarily reflects a lower average interest rate on our outstanding debt compared to the prior year period.

Income Taxes. Income tax expense decreased \$1.4 million for the three months ended March 29, 2026, to \$6.9 million, compared to \$8.2 million for the three months ended March 30, 2025. The effective tax rate was 14.8% and 17.7% for the three months ended March 29, 2026 and March 30, 2025, respectively.

The decrease in income tax expense for the three months ended March 29, 2026 compared to the three months ended March 30, 2025 primarily reflects higher excess tax benefits related to share-based compensation and lower income before income taxes.

SEGMENT REPORTING

The Company's reportable segments, Manufacturing and Distribution, are based on its method of internal reporting. The Company regularly evaluates the performance of the Manufacturing and Distribution segments and allocates resources to them based on a variety of indicators including sales, gross profit and operating income. The Company does not measure profitability at the customer end market (RV, marine, powersports, MH and industrial) level.

Three Months Ended March 29, 2026 Compared to the Three Months Ended March 30, 2025

General

In the discussion that follows, sales attributable to the Company's reportable segments include inter-segment sales and gross profit includes the impact of inter-segment operating activity.

The table below presents information about the sales, gross profit and operating income of the Company's reportable segments. A reconciliation of consolidated net sales and operating income is presented in Note 11 "Segment Information" of the Notes to Condensed Consolidated Financial Statements.

(\$ in thousands)	Three Months Ended		Amount Change	% Change
	March 29, 2026	March 30, 2025		
Sales				
Manufacturing	\$ 780,018	\$ 754,487	\$ 25,531	3%
Distribution	\$ 222,553	\$ 254,086	\$ (31,533)	(12)%
Gross Profit				
Manufacturing	\$ 170,856	\$ 169,391	\$ 1,465	1%
Distribution	\$ 56,108	\$ 61,701	\$ (5,593)	(9)%
Operating Income				
Manufacturing	\$ 94,841	\$ 98,121	\$ (3,280)	(3)%
Distribution	\$ 20,278	\$ 25,000	\$ (4,722)	(19)%

Manufacturing

Sales. Manufacturing segment sales increased \$25.5 million, or 3%, to \$780.0 million for the three months ended March 29, 2026 compared to \$754.5 million for the three months ended March 30, 2025. The manufacturing segment accounted for approximately 78% and 75% of the Company's sales for the three months ended March 29, 2026 and March 30, 2025, respectively.

Manufacturing segment sales increased due to higher sales to the powersports, marine and industrial markets, partially offset by decreased sales to the RV and MH markets. Sales to the powersports market increased \$21.3 million, or 28%, compared to the prior year period, primarily reflecting higher attachment rates on premium utility vehicles compared to the prior year period. Sales to the marine market increased \$21.1 million, or 15%, compared to the prior year period, primarily reflecting the impact of acquisitions completed in the prior year. Sales to the industrial market increased \$2.1 million, or 2%, compared to the prior year period. Sales to the RV market decreased \$14.2 million, or 4%, compared to the prior year period, primarily due to a decrease in estimated RV industry wholesale unit shipments of approximately

12%. Sales to the MH market decreased \$5.0 million, or 7%, compared to the prior year period, primarily due to a decrease in estimated MH industry wholesale unit shipments of approximately 11%.

Manufacturing segment sales in the three months ended March 29, 2026 attributable to acquisitions completed during such period were immaterial. Manufacturing segment sales in the three months ended March 30, 2025 attributable to acquisitions completed during such period were \$4.3 million.

Gross Profit. Manufacturing segment gross profit increased \$1.5 million, or 1%, to \$170.9 million for the three months ended March 29, 2026 compared to \$169.4 million for the three months ended March 30, 2025. As a percentage of sales, gross profit decreased 60 basis points to 21.9% for the three months ended March 29, 2026 compared to 22.5% for the three months ended March 30, 2025. The decrease in gross profit as a percentage of sales for the three months ended March 29, 2026 compared to the prior year period is attributable to increased labor and manufacturing overhead costs as a percentage of sales, partially offset by decreased material costs as a percentage of sales.

Operating Income. Operating income decreased \$3.3 million, or 3%, to \$94.8 million for the three months ended March 29, 2026 compared to \$98.1 million for the three months ended March 30, 2025. As a percentage of sales, operating income decreased 80 basis points to 12.2% for the three months ended March 29, 2026 compared to 13.0% for the three months ended March 30, 2025. The decrease in operating income and operating income as a percentage of sales is primarily related to the items discussed above combined with an increase in operating expenses and operating expenses as a percentage of sales.

Distribution

Sales. Distribution segment sales decreased \$31.5 million, or 12%, to \$222.6 million for the three months ended March 29, 2026 compared to \$254.1 million for the three months ended March 30, 2025. The distribution segment accounted for approximately 22% and 25% of the Company's sales for the three months ended March 29, 2026 and March 30, 2025, respectively.

Distribution segment sales decreased due to lower sales to the RV, MH, industrial, and marine markets, partially offset by increased sales to the powersports market. Sales to the RV market decreased \$18.2 million, or 14%, compared to the prior year period, primarily attributable to a decrease in estimated RV industry wholesale unit shipments of approximately 12%. Sales to the MH market decreased \$13.7 million, or 14%, compared to the prior year period, primarily due to a decrease in estimated MH industry wholesale unit shipments of approximately 11%. Sales to the industrial market decreased \$0.8 million, or 8%, compared to the prior year period. Sales to the marine market decreased \$0.2 million, or 2%, compared to the prior year period. Sales to the powersports market increased \$1.4 million, or 37%, compared to the prior year period.

Gross Profit. Distribution segment gross profit decreased \$5.6 million, or 9%, to \$56.1 million for the three months ended March 29, 2026 compared to \$61.7 million for the three months ended March 30, 2025. As a percentage of sales, gross profit increased 90 basis points to 25.2% for the three months ended March 29, 2026 compared to 24.3% in the prior year period. The increase in gross profit as a percentage of sales for the three months ended March 29, 2026 compared to the prior year period is attributable to decreased labor costs as a percentage of sales.

Operating Income. Operating income decreased \$4.7 million, or 19%, to \$20.3 million for the three months ended March 29, 2026 compared to \$25.0 million for the three months ended March 30, 2025. As a percentage of sales, operating income decreased 70 basis points to 9.1% for the three months ended March 29, 2026 compared to 9.8% in the same period in 2025. The decrease in operating income is primarily related to the items discussed above, partially offset by a decrease in operating expenses compared to the prior year period. The decrease in operating income as a percentage of sales is primarily related to higher operating expenses as a percentage of sales compared to the prior year period, partially offset by the increase in gross profit as a percentage of sales discussed above.

LIQUIDITY AND CAPITAL RESOURCES

The Company's primary sources of liquidity are cash flows from operations, available cash reserves and borrowing capacity available under the revolving credit and term loan facility (the "2024 Credit Facility"), as discussed in Note 8

"Debt" of the Notes to Condensed Consolidated Financial Statements. Our liquidity as of March 29, 2026 consisted of cash and cash equivalents of \$37.5 million and \$696.4 million of availability under the 2024 Credit Facility, net of \$8.6 million of outstanding letters of credit.

As of March 29, 2026, the Company's existing cash and cash equivalents, cash generated from operations, and available borrowings under the 2024 Credit Facility are expected to be sufficient to meet anticipated cash needs for working capital and capital expenditures for at least the next 12 months, exclusive of any acquisitions, based on the Company's current cash flow budgets and forecast of short-term and long-term liquidity needs.

Principal uses of cash are to support working capital demands, meet debt service requirements and support the Company's capital allocation strategy, which includes acquisitions, capital expenditures, dividends and repurchases of the Company's common stock, among others.

Working capital requirements vary from period to period depending on manufacturing volumes primarily related to the RV, marine, powersports, MH and industrial markets we serve, the timing of deliveries, and the payment cycles of customers. In the event that operating cash flow is inadequate and one or more of the Company's capital resources were to become unavailable, the Company would seek to revise its operating strategies accordingly. The Company will continue to assess its liquidity position and potential sources of supplemental liquidity in view of operating performance, current economic and capital market conditions, and other relevant circumstances.

As of and for the reporting period ended March 29, 2026, the Company was in compliance with its financial covenants as required under the terms of the credit agreement that established the 2024 Credit Facility (the "2024 Credit Agreement"). The required maximum consolidated secured net leverage ratio and the required minimum consolidated interest coverage ratio, as such ratios are defined in the 2024 Credit Agreement, compared to the actual amounts as of March 29, 2026 and for the fiscal period then ended are as follows:

	Required	Actual
Consolidated secured net leverage ratio (12-month period)	2.75	0.52
Consolidated interest coverage ratio (12-month period)	3.00	6.57

In addition, as of March 29, 2026, the Company's consolidated total net leverage ratio (12-month period) was 2.82. While this ratio is not a covenant under the 2024 Credit Agreement, it is used in determining the applicable borrowing margin under the 2024 Credit Agreement.

Cash Flows

Operating Activities: Cash flows from operating activities are one of the Company's primary sources of liquidity, representing the net income the Company earned in the reported periods, adjusted for certain non-cash items and changes in operating assets and liabilities.

Net cash used in operating activities was \$14.0 million for the three months ended March 29, 2026 compared to net cash provided by operating activities of \$40.1 million for the three months ended March 30, 2025. The change in operating cash flows is primarily attributable to a \$106.9 million use of cash from operating assets and liabilities, net of business acquisitions, compared to a \$41.6 million use of cash in the prior year period, partially offset by a \$1.2 million increase in net income compared to the three months ended March 30, 2025.

Investing Activities: Net cash used in investing activities decreased \$40.2 million to \$25.9 million for the three months ended March 29, 2026 compared to \$66.1 million for the three months ended March 30, 2025 due to a decrease in cash used in business acquisitions, which were \$7.2 million for the three months ended March 29, 2026 compared to \$47.6 million for the three months ended March 30, 2025.

Financing Activities: Net cash provided by financing activities decreased \$28.0 million, or 35%, to \$51.0 million for the three months ended March 29, 2026 compared to \$79.0 million for the three months ended March 30, 2025, primarily due to a decrease in net borrowings under our revolving credit facility of \$95.0 million compared to \$110.0 million for the three months ended March 30, 2025 and increased stock repurchases of \$14.7 million compared to \$8.5 million in the prior year period.

RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

See Note 1, “Basis of Presentation and Significant Accounting Policies” to the accompanying Condensed Consolidated Financial Statements.

CRITICAL ACCOUNTING POLICIES

There have been no material changes to our critical accounting policies which are summarized in the MD&A in our Annual Report on Form 10-K for the year ended December 31, 2025, filed with the SEC on February 19, 2026.

OTHER

Seasonality

Manufacturing operations in the RV, marine, powersports and MH industries historically have been seasonal and at their highest levels when the weather is moderate. Accordingly, the Company’s sales and profits had generally been the highest in the second quarter and lowest in the fourth quarter. Seasonal industry trends in the past several years have included the impact related to the addition of major RV manufacturer open houses for dealers in the August-September timeframe and marine open houses in the December-February timeframe, resulting in dealers delaying certain restocking purchases until new product lines are introduced at these shows. In addition, recent seasonal industry trends have been, and future trends may be, different than in prior years due to volatile economic conditions, interest rates, access to financing, cost of fuel, national and regional economic conditions and consumer confidence on retail sales of RVs, powersports and marine units and other products for which the Company sells its components, as well as fluctuations in RV, powersports and marine dealer inventories, increased volatility in demand from RV, powersports and marine dealers, the timing of dealer orders, and from time to time, the impact of severe weather conditions on the timing of industry-wide wholesale shipments.

INFORMATION CONCERNING FORWARD-LOOKING STATEMENTS

The Company makes forward-looking statements with respect to financial condition, results of operations, business strategies, operating efficiencies or synergies, competitive position, growth opportunities for existing products, plans and objectives of management, markets for the common stock of Patrick Industries, Inc. and other matters from time to time and desires to take advantage of the “safe harbor” which is afforded such statements under the Private Securities Litigation Reform Act of 1995 when they are accompanied by meaningful cautionary statements identifying important factors that could cause actual results to differ materially from those in the forward-looking statements. The statements contained in the foregoing “Management’s Discussion and Analysis of Financial Condition and Results of Operations”, as well as other statements contained in this quarterly report and statements contained in future filings with the Securities and Exchange Commission (“SEC”), publicly disseminated press releases, quarterly earnings conference calls, and statements which may be made from time to time in the future by management of the Company in presentations to shareholders, prospective investors, and others interested in the business and financial affairs of the Company, which are not historical facts, are forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those set forth in the forward-looking statements. Any projections of financial performance or statements concerning expectations as to future developments should not be construed in any manner as a guarantee that such results or developments will, in fact, occur. There can be no assurance that any forward-looking statement will be realized or that actual results will not be significantly different from those set forth in such forward-looking statement. The Company does not undertake to publicly update or revise any forward-looking statements. Information about certain risks that could affect our business and cause actual results to differ from those expressed or implied in the forward-looking statements are contained in the section entitled “Risk Factors” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2025, and in the Company’s Forms 10-Q for subsequent quarterly periods, which are filed with the SEC and are available on the SEC’s website at www.sec.gov.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Debt Obligations

As of March 29, 2026, our total debt obligations under our 2024 Credit Agreement were under Secured Overnight Financing Rate ("SOFR")-based interest rates. A 100-basis point increase in the underlying SOFR rates would result in additional annual interest cost of approximately \$2.9 million, assuming average borrowings during 2026, including the Revolver due 2029 and Term Loan due 2029, subject to variable rates were equal to the amount of such borrowings outstanding at March 29, 2026, excluding deferred financing costs related to the Revolver due 2029 and Term Loan due 2029.

Commodity Volatility

The prices of key raw materials, consisting primarily of lauan, gypsum, fiberglass, particleboard, aluminum, softwoods and hardwoods lumber, resin, and petroleum-based products, are influenced by demand and other factors specific to these commodities as well as general inflationary pressures, including those driven by supply chain and logistical disruptions. Prices of certain commodities have historically been volatile and continued to fluctuate in 2026. During periods of volatile commodity prices, we have generally been able to pass both price increases and decreases to our customers in the form of price adjustments. We are exposed to risks during periods of commodity volatility because there can be no assurance future cost increases or decreases, if any, can be partially or fully passed on to customers, or that the timing of such sales price increases or decreases will match raw material cost increases or decreases. We do not believe that commodity price volatility had a material effect on results of operations for the periods presented.

Equity Price Risk

The fair value of the 1.75% Convertible Notes is subject to market risk and other factors due to the conditional conversion feature. The fair value of the 1.75% Convertible Notes will generally increase as our common stock price increases and will generally decrease as our common stock price decreases. The 1.75% Convertible Notes are carried at amortized cost and their fair value is presented for disclosure purposes only.

The Company will satisfy any conversion by paying cash up to the aggregate principal amount of the 1.75% Convertible Notes to be converted and by paying or delivering, as the case may be, cash, shares of the Company's common stock, or a combination of cash and shares of the Company's common stock, at its election, in respect of the remainder, if any, of its conversion obligation in excess of the aggregate principal amount of the 1.75% Convertible Notes being converted.

In connection with the pricing of the 1.75% Convertible Notes, we entered into convertible note hedge transactions with certain of the initial purchasers and/or their respective affiliates (the "option counterparties"). At the same time, we entered into warrant transactions with the option counterparties. The convertible note hedge transactions are expected generally to reduce the potential dilution upon conversion of the 1.75% Convertible Notes and/or offset any cash payments we are required to make in excess of the principal amount of converted notes, as the case may be. However, the warrant transactions could separately have a dilutive effect on our common stock to the extent that the market price per share of our common stock exceeds the strike price of the warrants described in Note 9 "Derivative Financial Instruments" included in the Company's Annual Report on Form 10-K for the year ended December 31, 2025 filed with the SEC on February 19, 2026.

ITEM 4. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

The Company maintains "disclosure controls and procedures", as such term is defined under Securities Exchange Act Rule 13a-15(e) or 15d-15(e), that are designed to ensure that information required to be disclosed in our Securities Exchange Act of 1934, as amended (the "Exchange Act") reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow for timely decisions regarding required disclosures. In designing and evaluating the disclosure controls and procedures, the Company's management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives and the Company's

management necessarily is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Under the supervision and with the participation of our senior management, including our Chief Executive Officer and Chief Financial Officer, the Company conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report (the “Evaluation Date”). Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to the Company, including consolidated subsidiaries, required to be disclosed in our reports filed under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC’s rules and forms, and is accumulated and communicated to the Company’s management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

Changes in internal control over financial reporting

There have been no changes in our internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) that occurred during three months ended March 29, 2026 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II: OTHER INFORMATION

Items 3 and 4 of Part II are not applicable and have been omitted.

ITEM 1. LEGAL PROCEEDINGS

We are subject to claims and lawsuits in the ordinary course of business. In management's opinion, currently pending legal proceedings and claims against the Company will not, individually or in the aggregate, have a material adverse effect on its financial condition, results of operations, or cash flows.

See Note 13 "Commitments and Contingencies" to our Condensed Consolidated Financial Statements in this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

ITEM 1A. RISK FACTORS

There have been no material changes from the risk factors previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2025, filed with the SEC on February 19, 2026.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(a) Recent Sales of Unregistered Securities. None.

(b) Use of Proceeds. None.

(c) Issuer Purchases of Equity Securities

The following table summarizes our purchases of common stock for the three months ended March 29, 2026.

Period	Total Number of Shares Purchased⁽¹⁾	Average Price Paid Per Share⁽¹⁾	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs⁽²⁾	Maximum Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs⁽²⁾
January 1 - January 25, 2026	652	\$ 111.01	—	\$ 168,031,000
January 26 - March 1, 2026	79,806	\$ 129.40	—	\$ 168,031,000
March 2 - March 29, 2026	135,286	\$ 114.21	127,678	\$ 153,338,000
	<u>215,744</u>		<u>127,678</u>	

(1) Amount includes 88,066 shares of common stock purchased by the Company in the period for the purpose of satisfying the minimum tax withholding obligations of employees upon the vesting of stock awards and the exercise of stock options and stock appreciation rights held by the employees.

(2) See Note 12 "Stock Repurchase Programs" of the Notes to Condensed Consolidated Financial Statements for additional information about the Company's stock repurchase program.

ITEM 5. OTHER INFORMATION

For the three months ended March 29, 2026, none of our directors or executive officers adopted or terminated any contract, instruction or written plan for the purchase or sale of our securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any "non-Rule 10b5-1 trading arrangement" (as defined in Item 408(c) of Regulation S-K).

ITEM 6. EXHIBITS

<u>Exhibits (1)</u>	<u>Description</u>
31.1	Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 by Chief Executive Officer
31.2	Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 by Chief Financial Officer
32	Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 by Chief Executive Officer and Chief Financial Officer
101	Interactive Data Files. The following materials are filed electronically with this Quarterly Report on Form 10-Q: 101.INS Inline XBRL Instance Document 101.SCH Inline XBRL Taxonomy Schema Document 101.CAL Inline XBRL Taxonomy Calculation Linkbase Document 101.DEF Inline XBRL Taxonomy Definition Linkbase Document 101.LAB Inline XBRL Taxonomy Label Linkbase Document 101.PRE Inline XBRL Taxonomy Presentation Linkbase Document
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: May 7, 2026

By: /s/ Matthew S. Filer
Matthew S. Filer
Executive Vice President - Finance, Chief Financial Officer, and Treasurer

CERTIFICATIONS

I, Andy L. Nemeth, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Patrick Industries, Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
 - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
 - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: May 7, 2026

/s/ Andy L. Nemeth
Andy L. Nemeth
Chief Executive Officer

CERTIFICATIONS

I, Matthew S. Filer, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Patrick Industries, Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
 - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
 - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: May 7, 2026

/s/ Matthew S. Filer

Matthew S. Filer

Executive Vice President - Finance, Chief Financial Officer, and Treasurer

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED
PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the quarterly report of Patrick Industries, Inc. (the "Company") on Form 10-Q for the quarter ended March 29, 2026, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned Chief Executive Officer and Chief Financial Officer of the Company hereby certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002 that: 1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and 2) the information contained in the Report fairly represents, in all material respects, the financial condition and results of operations of the Company as of and for the periods covered in the Report.

/s/ Andy L. Nemeth

Andy L. Nemeth
Chief Executive Officer

/s/ Matthew S. Filer

Matthew S. Filer
Executive Vice President - Finance, Chief Financial Officer, and Treasurer

May 7, 2026